



HILTON

GRAND VACATIONS

Investor Presentation December 2016

DISCLAIMER

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements include, but are not limited to, statements related to our expectations regarding the performance of our business, our financial results, our liquidity and capital resources, the proposed spin-offs and other non-historical statements. You can identify these forward-looking statements by the use of words such as “outlook,” “believes,” “expects,” “potential,” “continues,” “may,” “will,” “should,” “could,” “seeks,” “approximately,” “projects,” “predicts,” “intends,” “plans,” “estimates,” “anticipates” or the negative version of these words or other comparable words. Such forward-looking statements are subject to various risks and uncertainties, including, among others, risks inherent to the timeshare industry, risks related to financing transactions expected to be consummated in connection with the spin-off, macroeconomic factors beyond our control, competition for timeshare sales, risks related to doing business with third-party developers, performance of our information technology systems, risks of doing business outside of the United States and our indebtedness, as well as those described under the section entitled “Risk Factors” in our effective Registration Statement on Form 10, as filed with the Securities and Exchange Commission (“SEC”) on November 30, 2016. Accordingly, there are or will be important factors that could cause actual outcomes or results to differ materially from those indicated in these statements. These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included in this presentation and in our filings with the SEC. We undertake no obligation to publicly update or review any forward-looking statement, whether as a result of new information, future developments or otherwise, except as required by law.

This presentation is not an offer to sell or the solicitation of an offer to buy any securities of the company, nor will there be any sales of securities of the company in any jurisdiction in which the offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction.

This presentation includes certain non-GAAP financial measures, including net income before interest expense, income tax expense, depreciation and amortization (“Adj. EBITDA”), Adj. EBITDA Margin, Net Debt and Net Debt / Adj. EBITDA, Contract Sales, Free Cash Flow and Return on Invested Capital (“ROIC”). Non-GAAP financial measures Adj. EBITDA, Adj. EBITDA Margin, Net Debt and Net Debt / Adj. EBITDA should be considered only as supplemental to, and not as superior to, financial measures prepared in accordance with U.S. GAAP. Please refer to the Appendix and footnotes of this presentation for a reconciliation of the historical and forward-looking non-GAAP financial measures included in this presentation to the most directly comparable financial measures prepared in accordance with U.S. GAAP.



ROBERT LAFLEUR

Vice President
Investor Relations,
Hilton Grand Vacations

A night view of a resort with tall buildings, a pool, and fireworks. The scene is illuminated by the warm lights of the buildings and the vibrant colors of the fireworks exploding in the dark sky. A large, semi-transparent white circle with a black border is positioned on the left side of the image, containing the text.

MARK WANG

President & CEO,
Hilton Grand Vacations

WELCOME TO HGV

Open up a world of Grand Vacations

EXPLORE



owner@hgvc.com

SIGN IN



Account Profile

Welcome Back, Mark

Member No. 1-123456

Member Since January 1998

[Edit Profile](#)

[Switch Accounts](#)

Points Summary ?

All Available



Points Summary ?

Bay Club 7,000

Lagoon Tower 9,600

Home Weeks



2 - Bedroom
Bay Club
7,000

Starting at

7,000

TOTAL POINTS

[VIEW & BOOK](#)



2 - Bedroom
Lagoon Tower
9,600

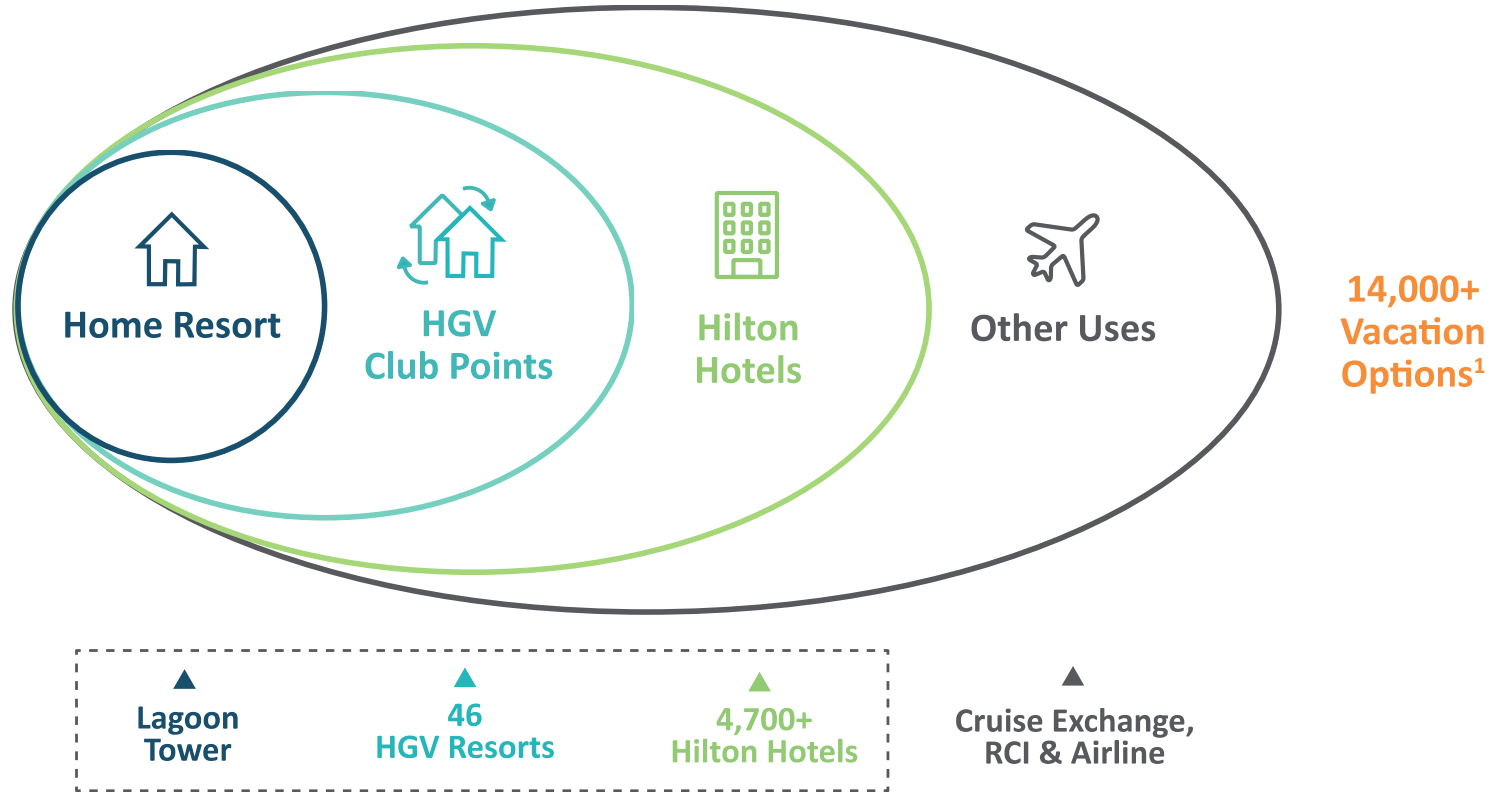
Starting at

9,600

TOTAL POINTS

[VIEW & BOOK](#)

VACATION OWNERSHIP IS FLEXIBLE



(1) As of October 2016
Source: Company reports



Search by Location or Resort

Check In

Check Out

Guests

SEARCH

The Grand Islander by Hilton Grand Vacations Club

Honolulu, Hawaii

Resort Update

- Scheduled to open in early 2017.
- Some images are conceptual images. Features and amenities subject to change without notice.

Available from 72 points/night

CHECK IN

CHECK OUT

02/15/2017

02/18/2017

GRAND ISLANDER



EXCEPTIONAL VACATION OFFERINGS



EXCEPTIONAL VACATION OFFERINGS



EXCEPTIONAL VACATION OFFERINGS



A man with grey hair, wearing a dark blazer over a light green patterned shirt, is smiling and looking towards a woman on his left. The woman has dark hair and is wearing a dark blue top. They are seated at a table with a white tablecloth, and a plate of food is visible in the foreground. A large, semi-transparent circular graphic is overlaid on the right side of the image, containing the text "High-Quality Customer".

High-Quality
Customer

HIGH-QUALITY, LOYAL CUSTOMERS

We consider our 265,000 members to be among the highest quality in the industry with:



\$113,000

**Average Household
Income**

(Owners as of 9/30/16)



93%

Homeowners

(Owners as of 9/30/16)



25

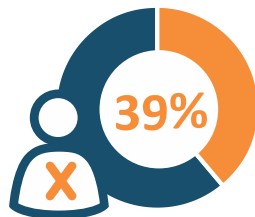
**Leisure Travel
Days Per Year**

HIGH-QUALITY, LOYAL CUSTOMERS

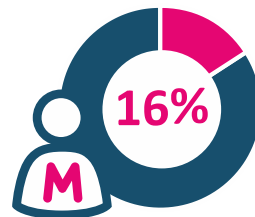
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Baby Boomers



Generation X



Millennials

(2016 New Owners)

HIGH-QUALITY, LOYAL CUSTOMERS

We consider our 265,000 members to be among the highest quality in the industry with:



736

**Weighted Average
Fico Score¹**

(9 months ended 9/30/16)



1.78%

Delinquency Rate

(For Loans Over 30 Days

Past Due Not in Default)

(As of 9/30/16)²



2.84%

Loan Default Rate

(Year ended 12/31/15)

(1) For new loans to U.S. and Canadian borrowers at the time of origination; (2) 2.2% HOA delinquency rate for the year ended 12/31/15

Source: Company analysis

THE NEW PARADIGM IN VACATION OWNERSHIP

Exceptional Vacation Offerings

46 UPSCALE ASSETS IN
HIGH-DEMAND LOCATIONS²

92
OUT OF
100 QUALITY ASSURANCE
(AVERAGE SCORE)

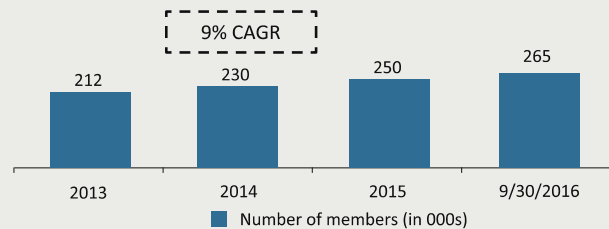
14K

EXCHANGE
OPTIONS

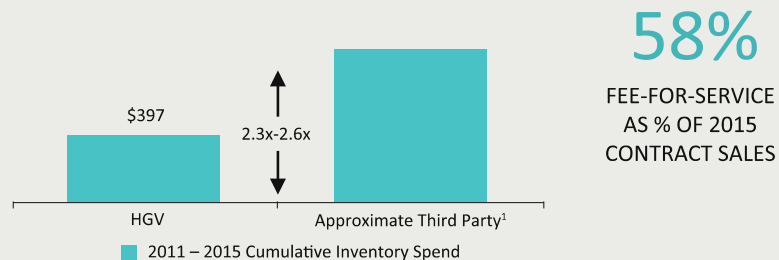
Strong Net Owner Growth

8% 2007 – 2015 CONTRACT
SALES CAGR

265K 9/30/2016
CLUB MEMBERS



Differentiated Capital-Efficient Business Model

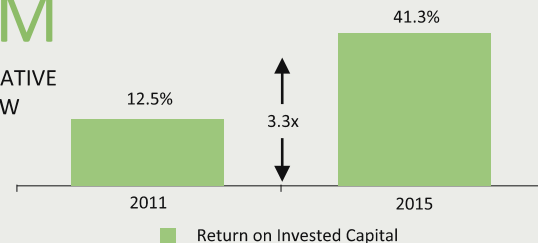


58%
FEE-FOR-SERVICE
AS % OF 2015
CONTRACT SALES

Strong FCF Generation and ROIC

\$527M

3-YEAR CUMULATIVE
FREE CASH FLOW



(1) Approximate Third Party based on a range of product cost times sales value of inventory. (2) 37/9 assets in Resort/Urban destinations, respectively

Exceptional Vacation Offerings

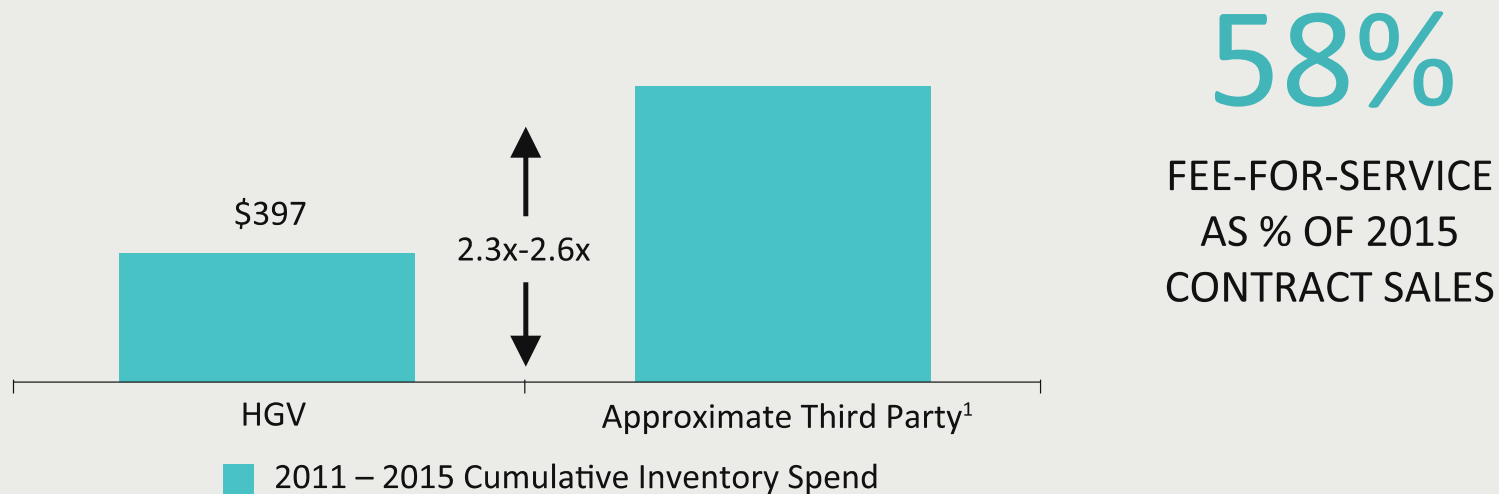
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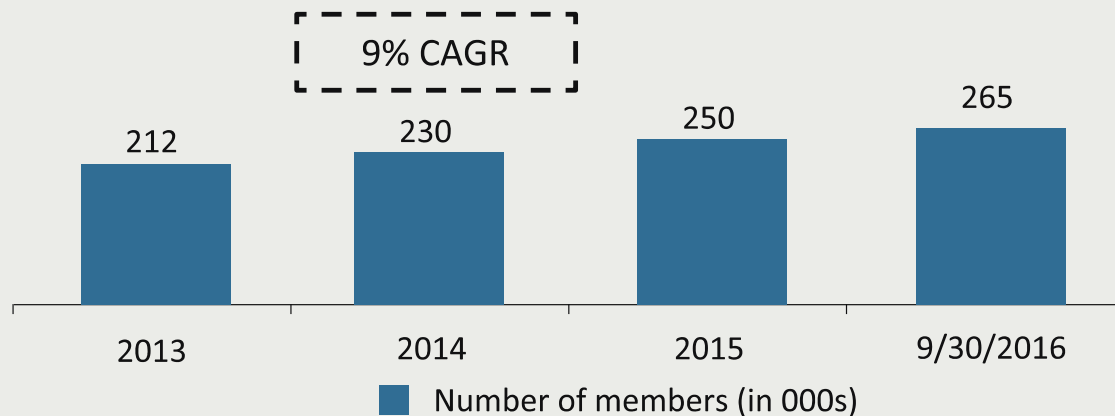


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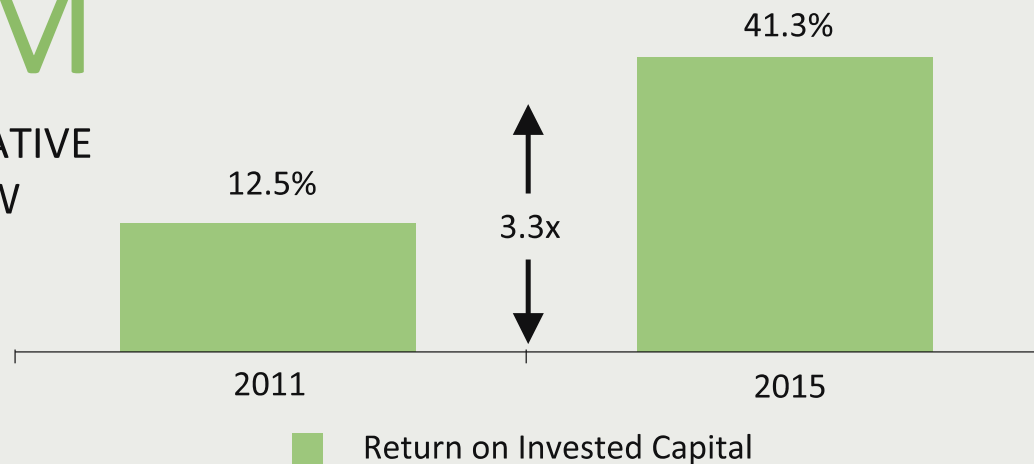
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THE NEW PARADIGM IN VACATION OWNERSHIP

Exceptional Vacation Offerings

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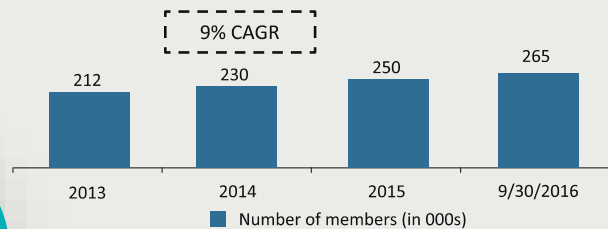
14K
EXCHANGE
OPTIONS

**75%
EBITDA
Growth
(‘11-‘15)**

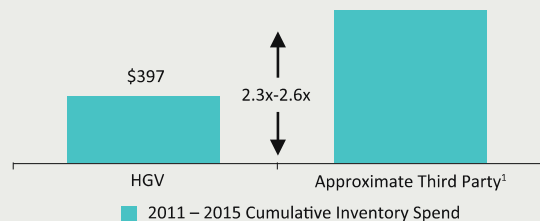
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CLUB MEMBERS



Differentiated Capital-Efficient Business Model



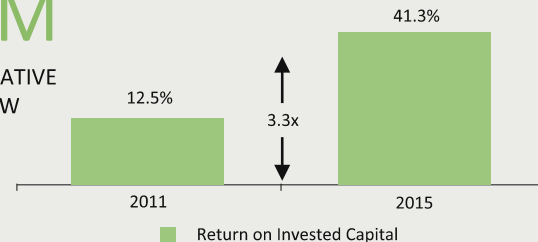
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FEE-FOR-SERVICE
AS % OF 2015
CONTRACT SALES

Strong FCF Generation and ROIC

\$527M

3-YEAR CUMULATIVE
FREE CASH FLOW

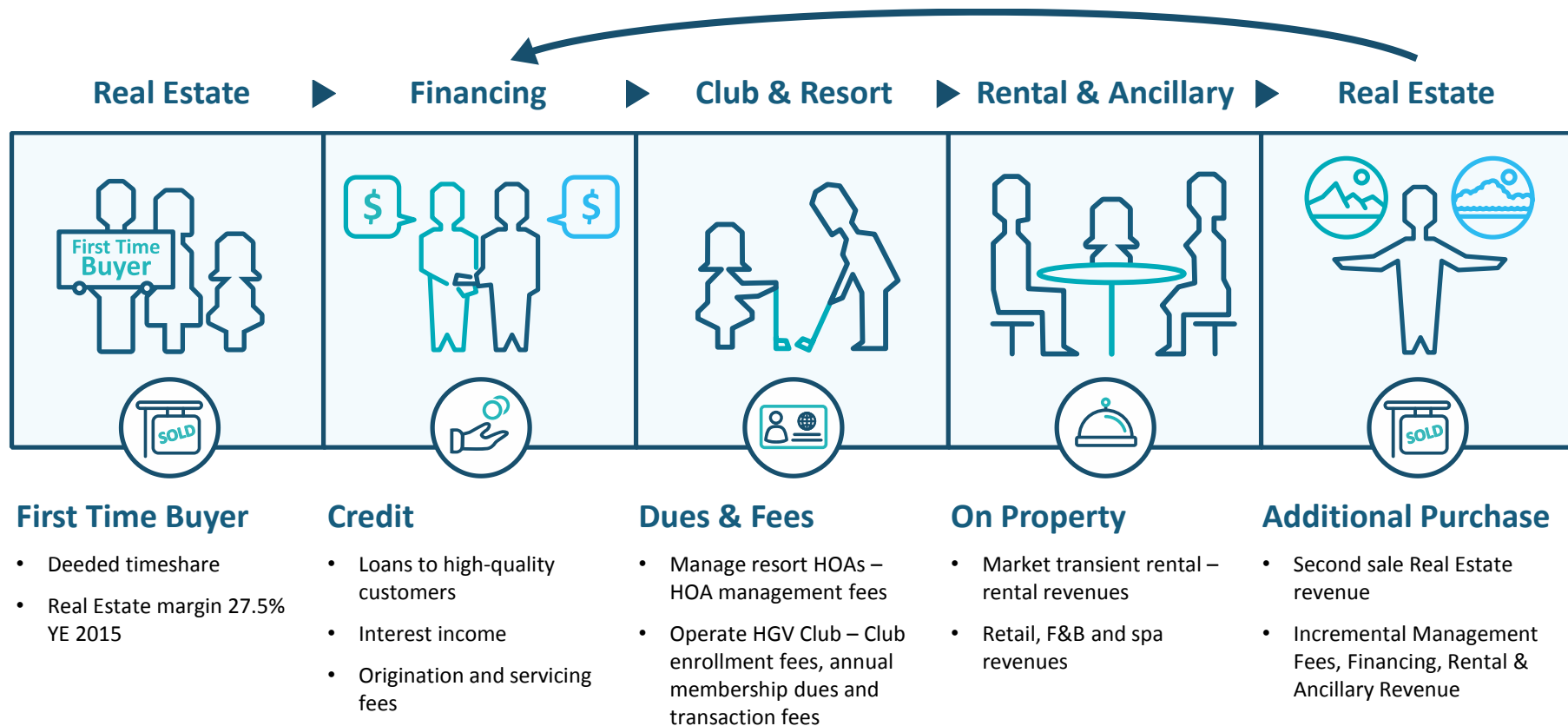


(1) Approximate Third Party based on a range of product cost times sales value of inventory. (2) 37/9 assets in Resort/Urban destinations, respectively

LINES OF BUSINESS

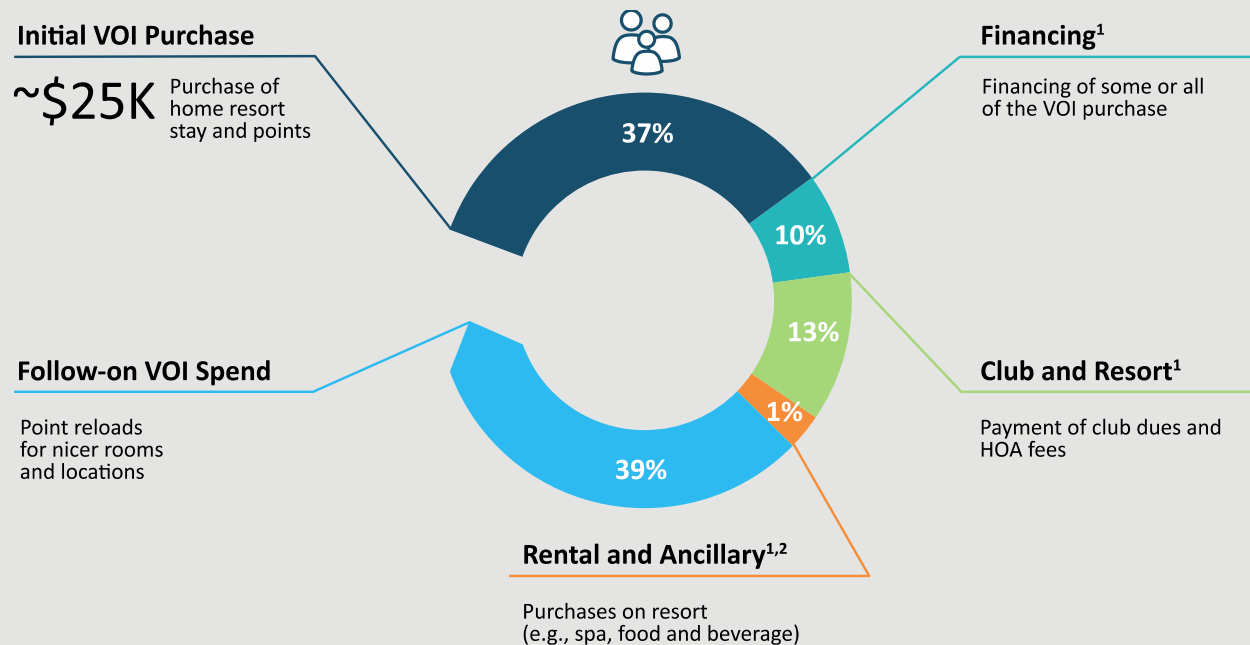


CUSTOMER LIFECYCLE



REVENUE LIFECYCLE

We expect to generate 60% of a customer's lifetime value after the initial purchase.

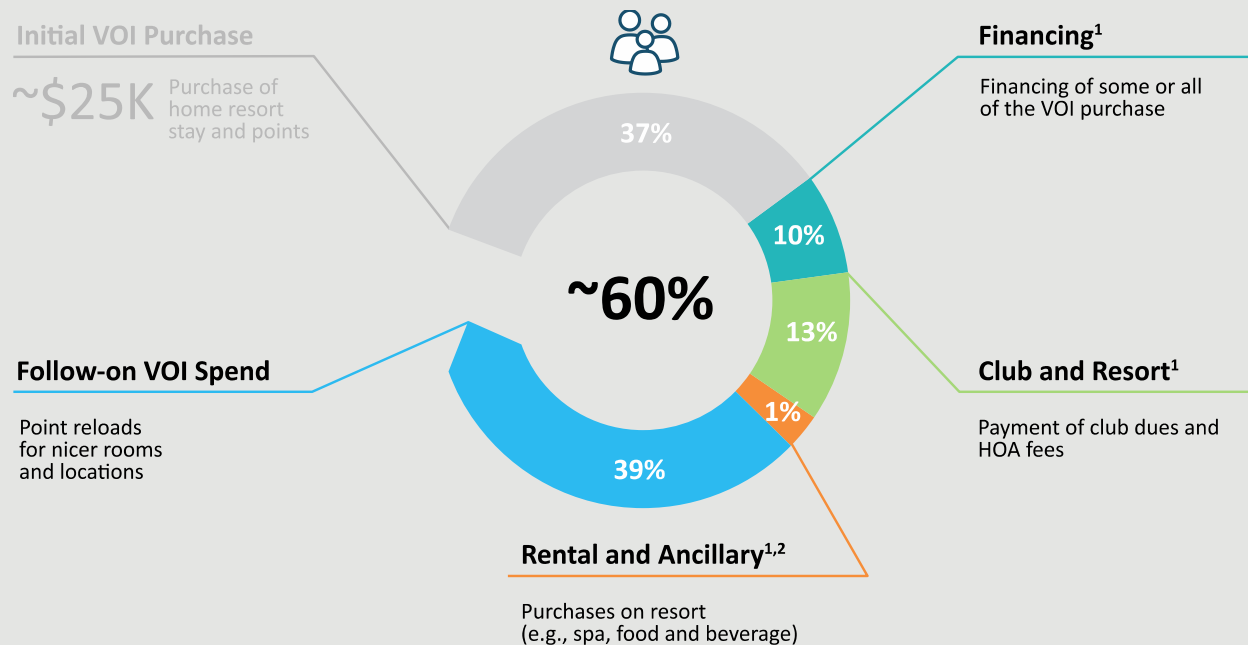


Note: (1) Average, including spend related to follow-on VOI purchases, adjusted for defaults and share of customers financing; includes all interest revenue for contract sales; (2) Rental sales and retail sales associated with transient and marketing stays not attributed to members. Analysis represents ancillary spend and excludes rental.

Source: Company analysis

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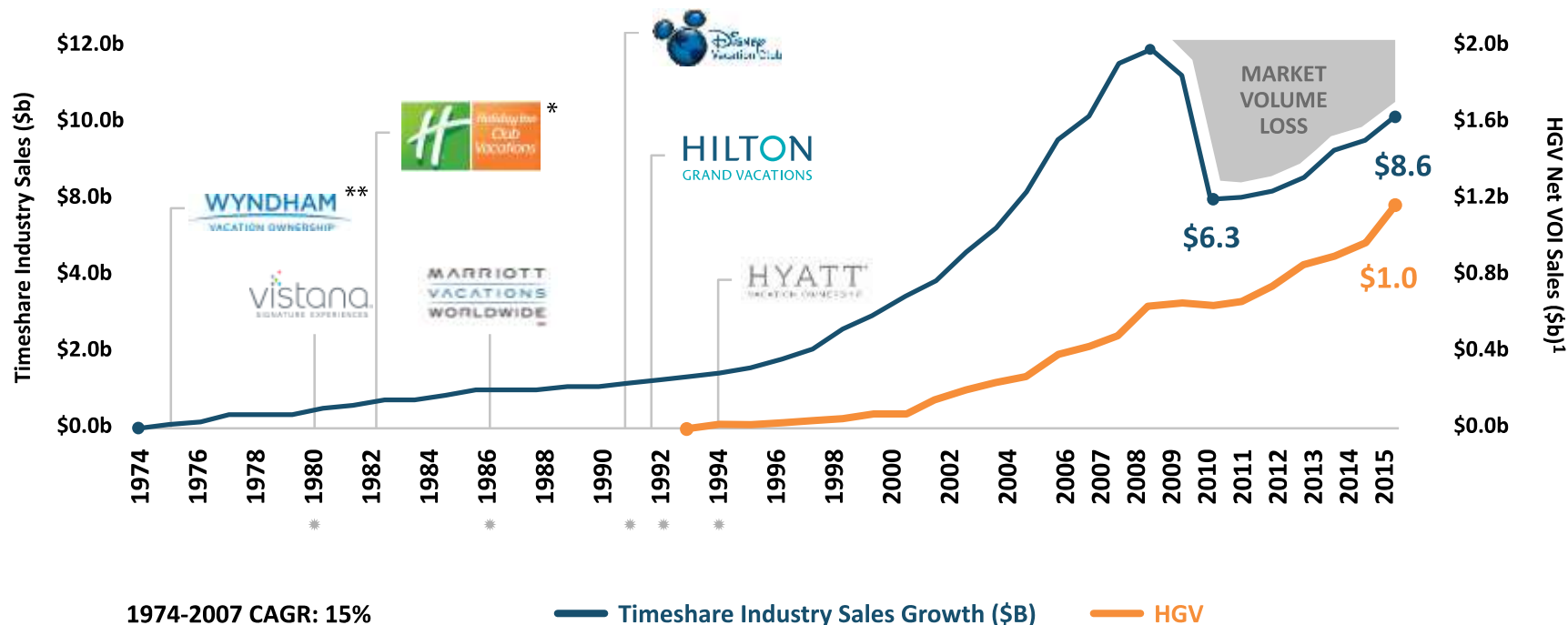
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Source: Company analysis

EVOLUTION OF THE TIMESHARE INDUSTRY



CONSISTENT GROWTH

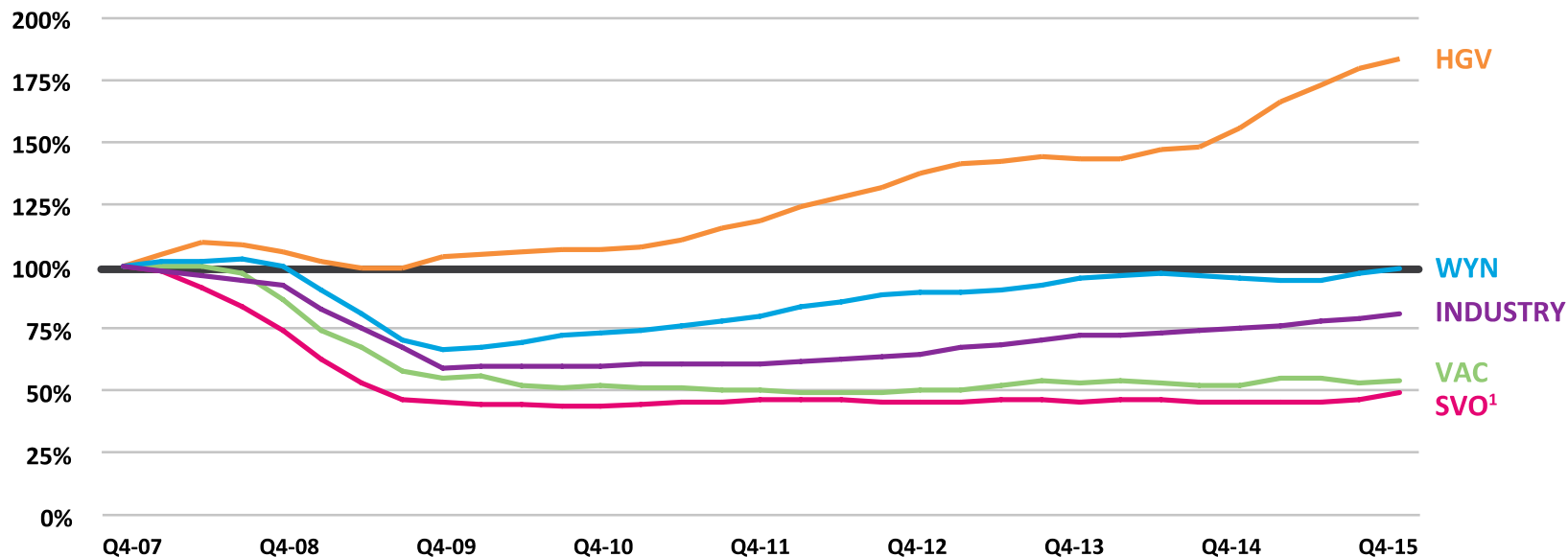


(1) Unless otherwise noted, HGV Net VOI Sales data from historical financial statements. 1992 – 1998 HGV Net VOI Sales estimated due to lack of historic data. Note: (*) Started as Orange Lake Resort (**) Wyndham predecessor Fairfield entered the market in 1966, but went bankrupt in 1990. It emerged as the first vacation ownership company to use a points-based model. Source: ARDA; public financials; company reports.

STRONG MARKET POSITIONING

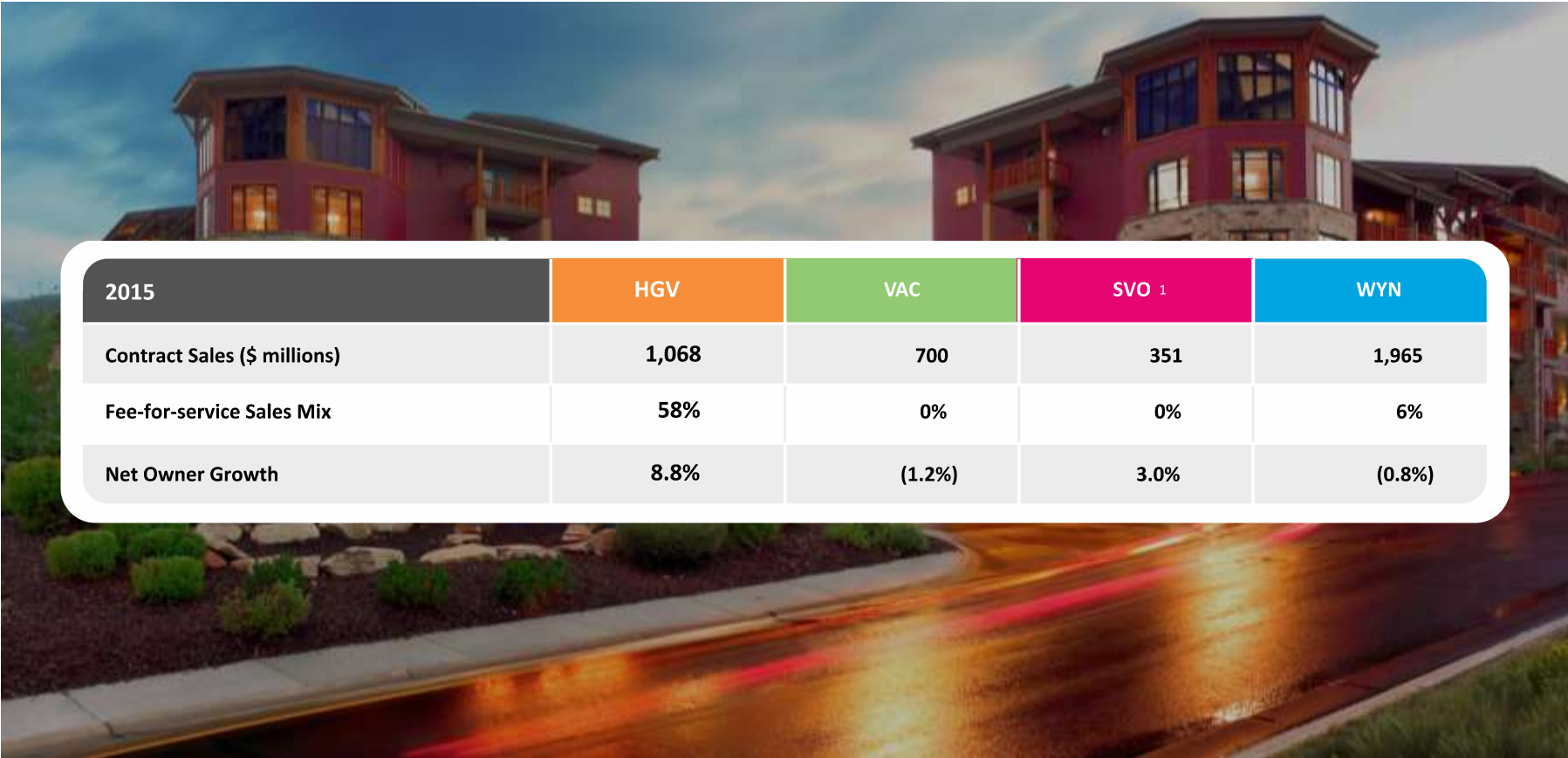
Trailing 12-Month Sales
Relative to Calendar Year 2007

HGV Market Share: 5% → 12%
(‘07-‘15)



(1) Starwood Vacation Ownership acquired by Interval Leisure Group in May 2016.
Source: Company Financials

STRONG MARKET POSITIONING

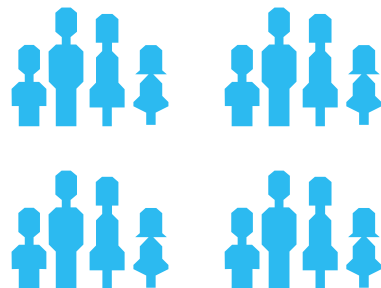


2015	HGV	VAC	SVO ¹	WYN
Contract Sales (\$ millions)	1,068	700	351	1,965
Fee-for-service Sales Mix	58%	0%	0%	6%
Net Owner Growth	8.8%	(1.2%)	3.0%	(0.8%)

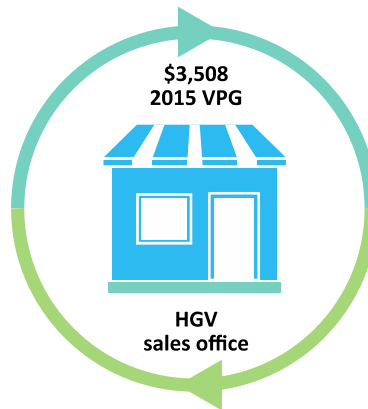
(1) Starwood Vacation Ownership acquired by Interval Leisure Group in May 2016.
Source: Company Financials

HGV'S KEY DRIVERS: DEMAND, ENGAGEMENT AND INVENTORY

Demand
Approximately 300k
owners/new customer tours



**Customer
Engagement**



Supply

**6+ Years
of Sales**



HILTON
GRAND VACATIONS

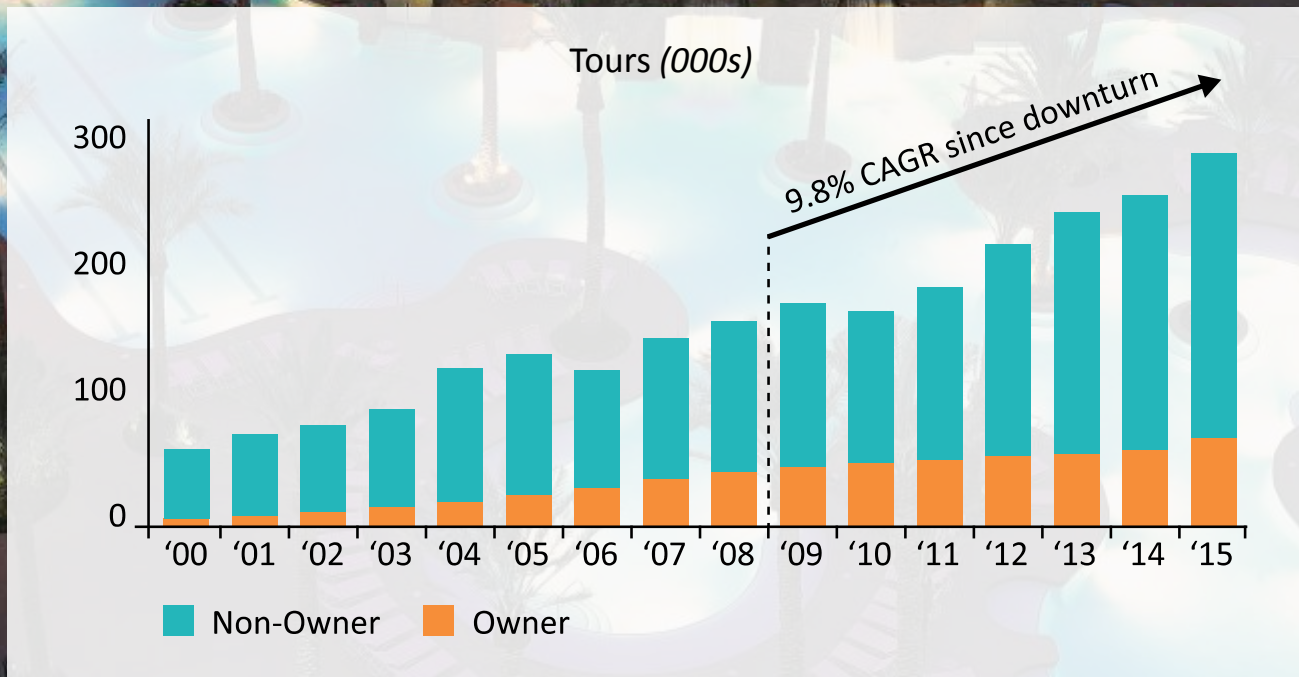
Inventory growth
(2011 - 2015)

Revenue Growth

2015 Real Estate Revenue \$949M

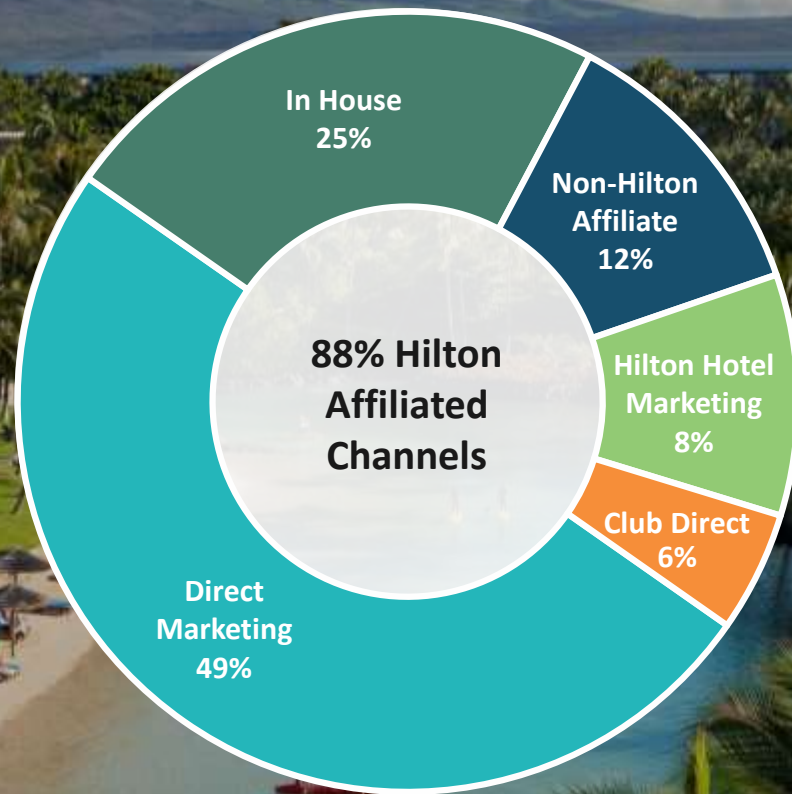
2013-2015 CAGR 10%

HIGHLY EFFECTIVE CUSTOMER ENGAGEMENT MODEL



MARKETING CHANNELS

YTD 9/30/16
Marketing Mix



HIGHLY EFFECTIVE CUSTOMER ENGAGEMENT MODEL



Sophisticated
and **high-tech**
experience for
customers

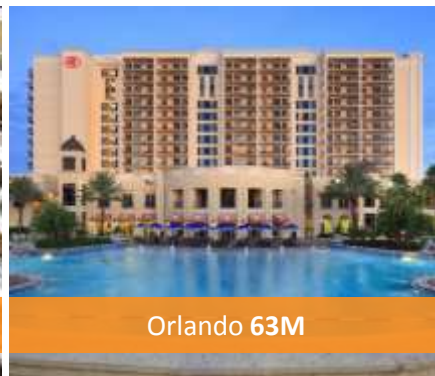
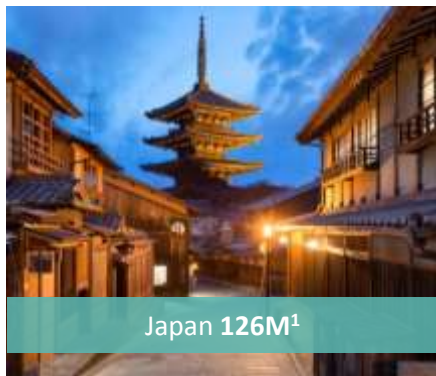
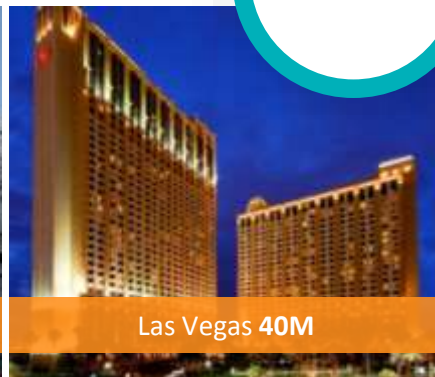
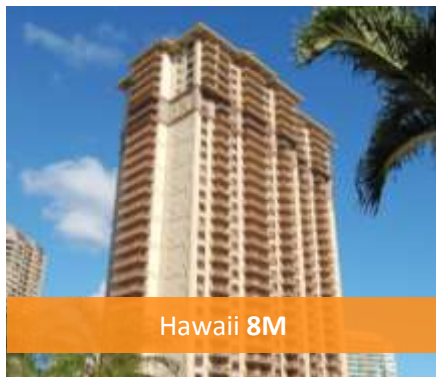
HIGHLY EFFECTIVE CUSTOMER ENGAGEMENT MODEL



Premium closing
rates, cost effective
model and **high**
rate of repeat
purchase

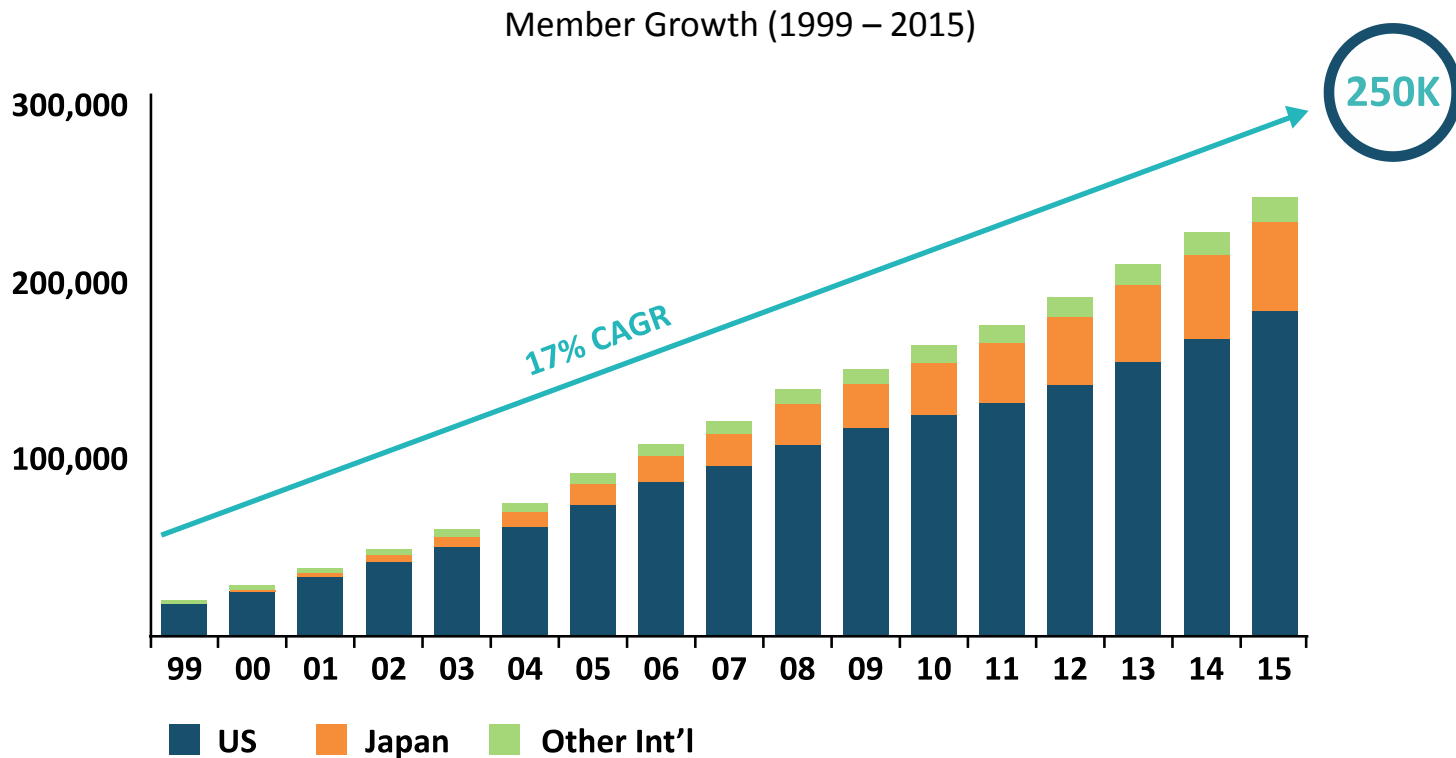
SCALE AND STRATEGIC DISTRIBUTION LOCATIONS

200M+



(1) Japan Population
Source: In-Market Tourist Travel Board
Note: Numbers denote annual visitation

NET OWNER GROWTH





Capital-Efficient Business Model

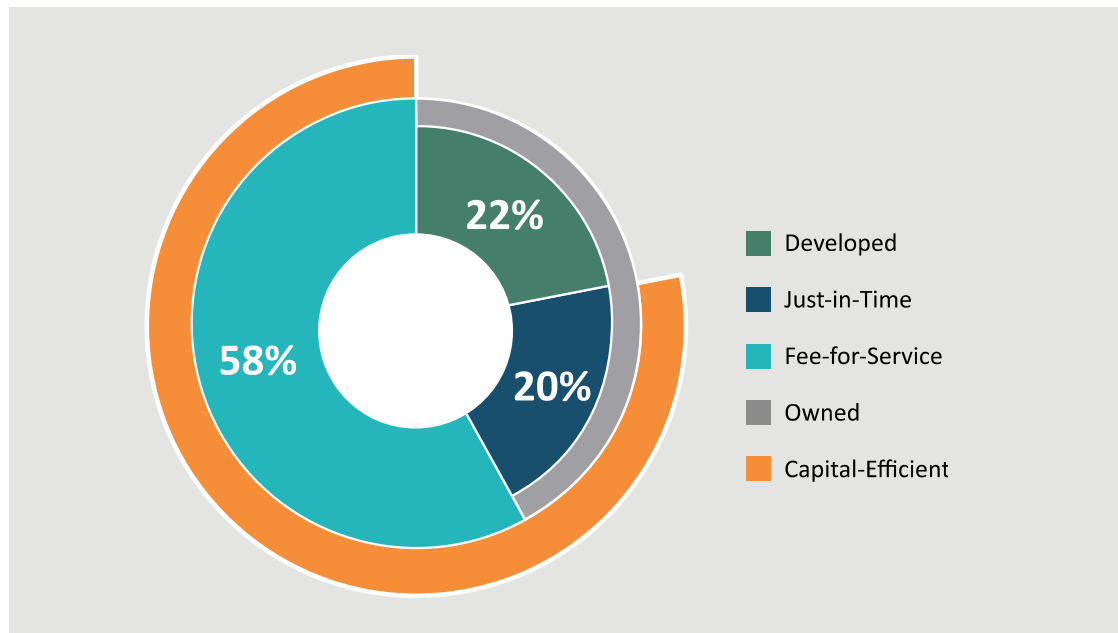
CAPITAL-EFFICIENT BUSINESS MODEL

Inventory Sources as a Percentage of 2015 Contract Sales (\$1,068 million)

Developed - VOI inventory sourced from projects developed by HGV

Just-in-Time - VOI inventory sourced in transactions that are designed to closely correlate the timing of the acquisition to the sale

Fee-for-Service - VOI inventory HGV sells and manages on behalf of third-party developers



CAPITAL-EFFICIENT BUSINESS MODEL

Capital:

- HGV Capital

Revenue Streams:

- Sales of VOI
- Financing
- Club & Resort Management
- Rental & Ancillary

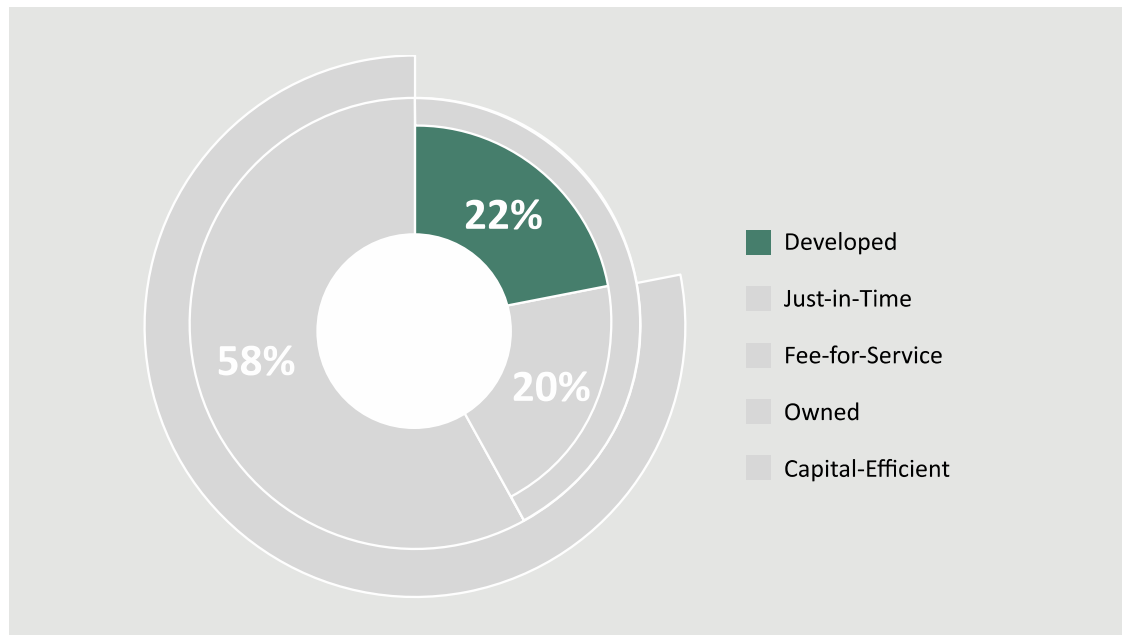
Margin:

- vs. JIT - higher
- vs. FFS - higher

Return:

- vs. JIT - lower
- vs. FFS - lower

HGV Developed Inventory



CAPITAL-EFFICIENT BUSINESS MODEL

Just-in-Time Inventory

Capital:

- HGV Capital

Revenue Streams:

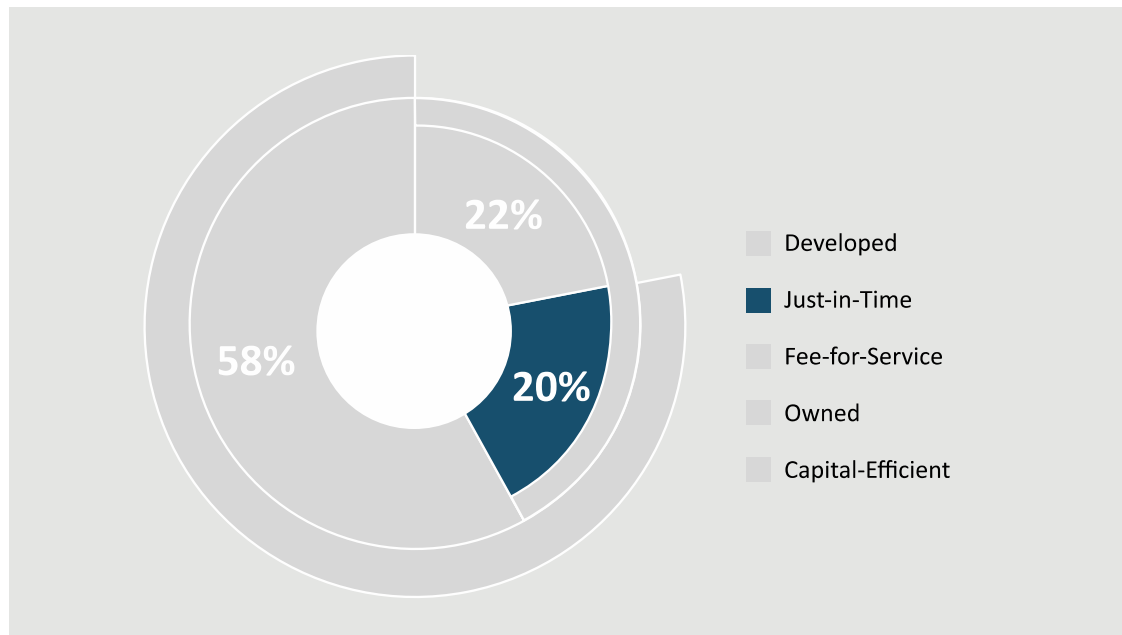
- Sales of VOI
- Financing
- Club & Resort Management
- Rental & Ancillary

Margin:

- vs. Developed - lower
- vs. FFS - higher

Return:

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- vs. FFS - lower



CAPITAL-EFFICIENT BUSINESS MODEL

Fee-for-Service Inventory

Capital:

- Third Party Capital

Revenue Streams:

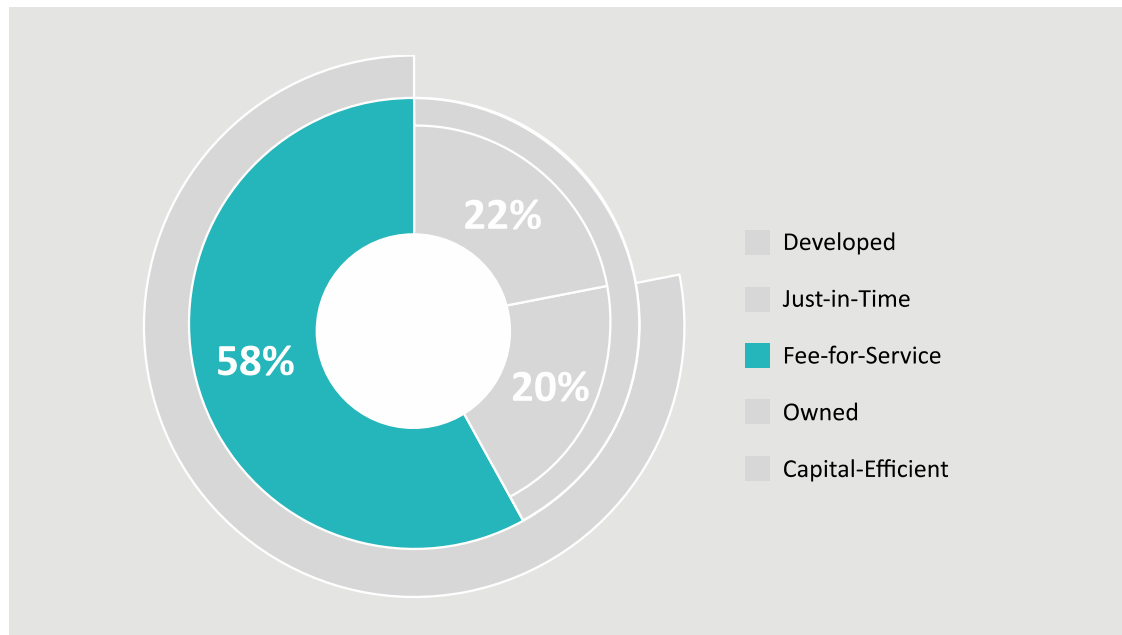
- Commissions & Brand Fees
- Club & Resort Management
- Rental & Ancillary

Margin:

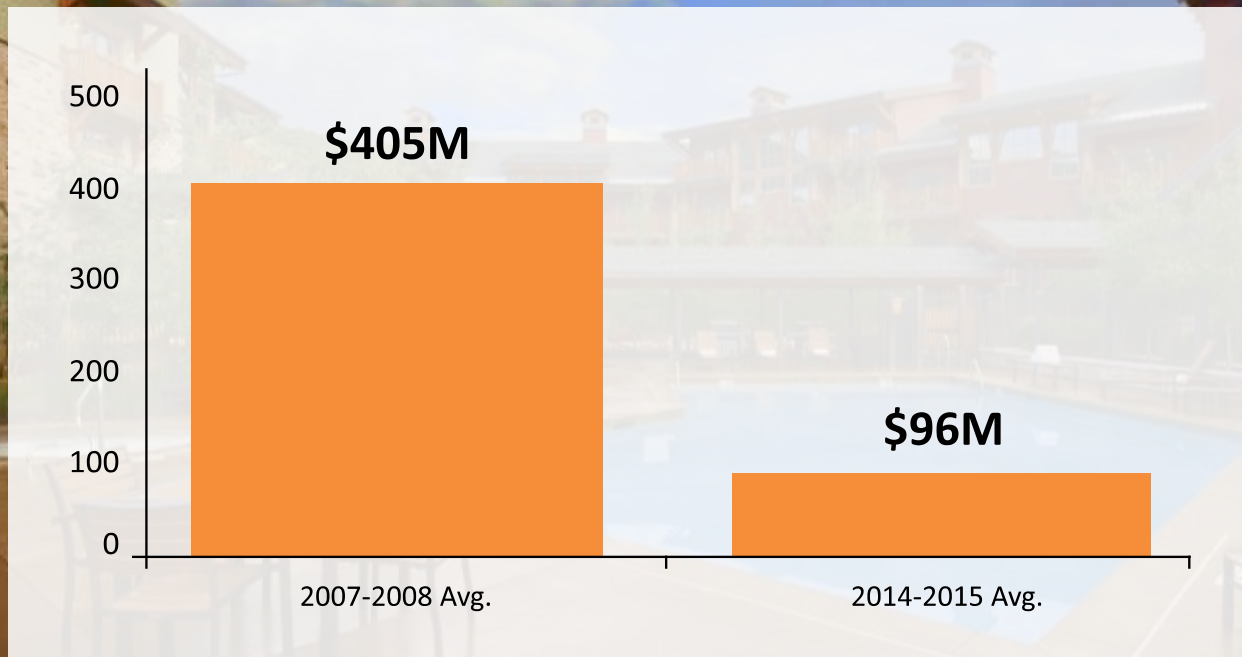
- vs. Developed - lower
- vs. JIT - lower

Return:

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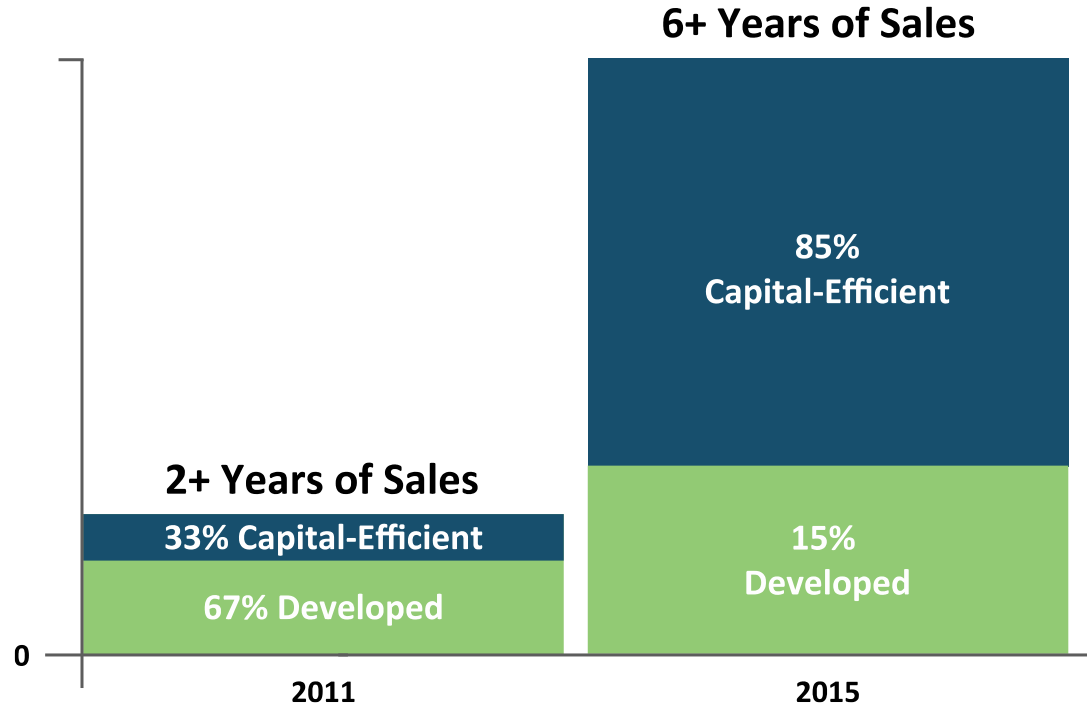


HGV INVENTORY SPENDING



HGV INVENTORY POSITION

We have **dramatically increased inventory**,
81% capital-efficient
as of 9/30/16¹



(1) As of September 30, 2016, supply of inventory equaled 5.5+ years of sales up from 2.7 years in 2011
Source: Company 10-Ks, Company presentation

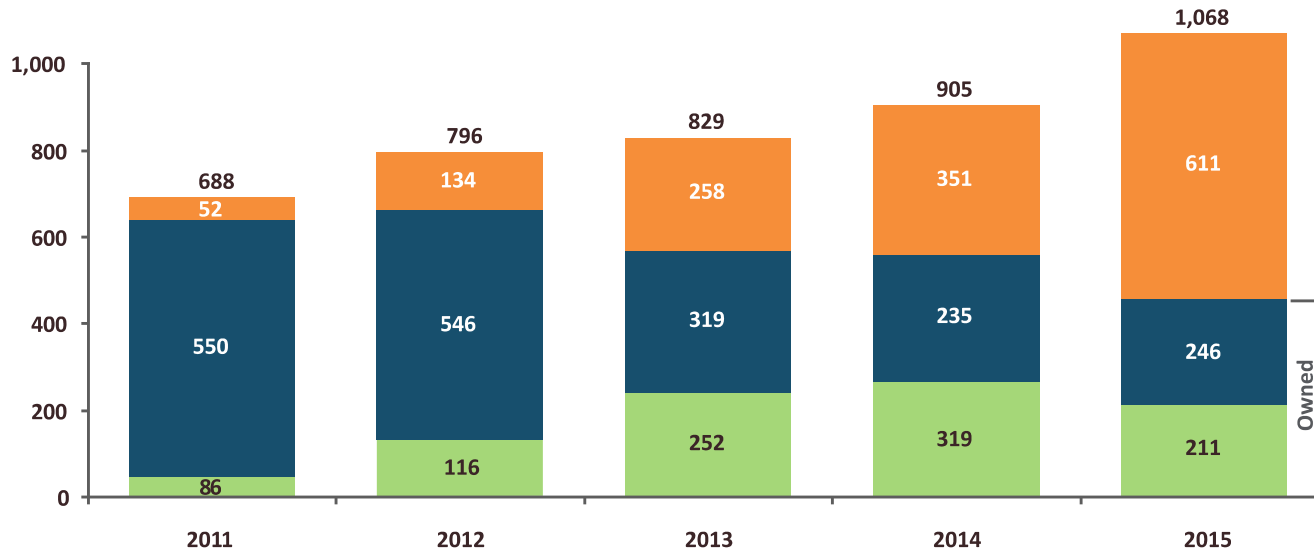
THE CAPITAL-EFFICIENT MODEL ALLOWS US TO DEVELOP INVENTORY RAPIDLY AND SUPPORT HIGHER SALES

HGV Contract Sales (2011-2015)

(Millions of Dollars)

12.5% ROIC

41.3% ROIC



CAGR (2011-15)

Total 12%

FFS 85%

Developed (18)%

JIT 25%

% FFS

8%

17%

31%

39%

58%

KEY DEVELOPMENT PARTNERS

3 rd Party Developers	Property Names (dates)	# of units	HGV Investment (\$ millions)	Estimated Gross Volume (\$ millions)	Since 2010
 	<ul style="list-style-type: none"> • Elara – 2012 (Conversion) • Sunrise Lodge – 2012 (Conversion) 	1,200 83	\$21 2	\$1,540 – 1,880 140 – 170	2,690 units added
 	<ul style="list-style-type: none"> • Grand Islander – 2014 (New Build) 	417	23	1,590 – 1,940	\$61M HGV investment
	<ul style="list-style-type: none"> • Las Palmeras – 2016 (Conversion) 	206	5	340 – 410	\$5B estimated gross volume
 	<ul style="list-style-type: none"> • Anderson Ocean Club – 2011 (Conversion) • Ocean 22 – 2014 (New Build) • Ocean Oak Resort – 2015 (New Build) 	172 220 125	1 5 2	170 – 210 280 – 340 210 – 260	
 	<ul style="list-style-type: none"> • MarBrisa – 2010 (Conversion) 	236	1	270 – 330	
	<ul style="list-style-type: none"> • Borgo Alle Vigne – 2013 (New Build) 	31	1	20 – 30	

(1) Represents the capital HGV would have spent if these weren't Fee-for-Service projects: estimated product cost of 25% applied to the \$5B estimated gross volume

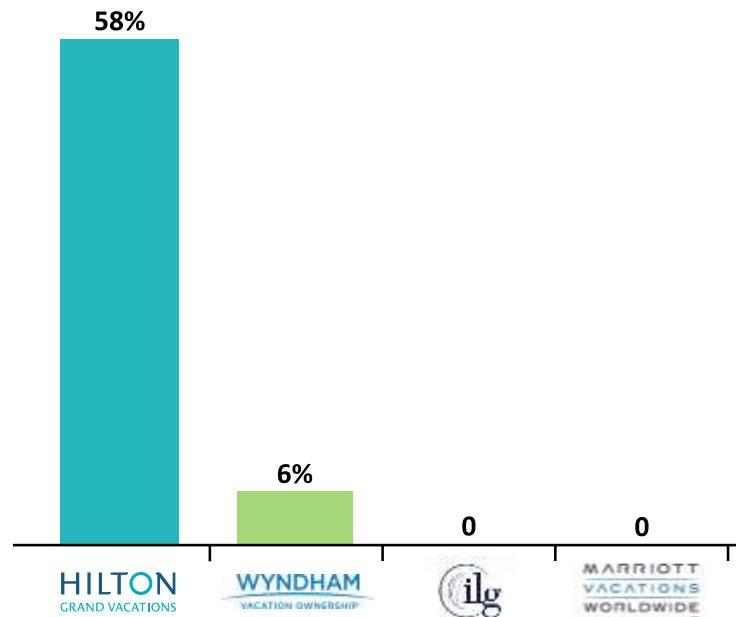
Source: Company reports

INDUSTRY LEADING FEE-FOR-SERVICE INVENTORY MODEL

We are the **industry leader** in fee-for-service

FFS Inventory Mix (2015)

Percentage of Sales



Why HGV?

- Proof of concept
- Strong brand
- Leading industry performance
- Efficient and scalable distribution model – attractive returns to HGV and 3rd party developers
- Strong portfolio of 3rd party developers with a history of multiple projects
- 3-4 year ramp-up period

A large, multi-story resort building with a mix of red and stone facades is illuminated at night. The building features numerous windows and balconies, some of which are lit up. In the foreground, there is a wet, reflective surface, possibly a pool or a wet plaza, showing the lights from the building. The background consists of dark, forested mountains under a cloudy night sky. A large, semi-transparent white circle is overlaid on the right side of the image, containing the text "Key Investment Highlights".

Key Investment Highlights

KEY INVESTMENT HIGHLIGHTS

- 1 Exclusive Long-Term Relationship with Hilton
 - 2 Sophisticated Customer Engagement Model
 - 3 Exceptional Vacation Offerings
 - 4 High-Quality Customers & Strong Net Owner Growth
 - 5 Differentiated, Capital-Efficient Business Model
 - 6 Strong Growth Opportunities
 - 7 Experienced and Execution-Focused Management Team
-

EXCLUSIVE LONG-TERM RELATIONSHIP WITH HILTON

Hilton

- Exclusive rights to use the Hilton brand name in the timeshare space
- Access to 58 million HHonors members
- Industry-leading sales & marketing platform and continued use of [Hilton.com](https://www.hilton.com)
- Access to proprietary Hilton data
- Access to convert HGV Club points to HHonors points
- License fee is 100% variable

Access to Hilton's strong commercial engines



Loyalty Program

~58M members



Worldwide Sales

~\$10B in annual revenue



Reservations & Customer Care

+40M interactions per year



Online & Mobile

~570+M site visits per year



Information Technology

Proprietary platform

SOPHISTICATED CUSTOMER ENGAGEMENT MODEL



EXCEPTIONAL VACATION OFFERINGS



TUSCANY RESORT Orlando, Florida



SUNRISE LODGE Park City, Utah



ELARA Las Vegas, Nevada



WEST 57th STREET New York, New York

HIGH-QUALITY, LOYAL CUSTOMERS

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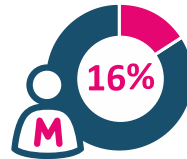


**Baby
Boomers**



Generation X

(2016 New Owners)



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1.78%

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(As of 9/30/16)²



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Source: Company analysis

INDUSTRY-LEADING NET OWNER GROWTH

Net Owner Growth

CAGR 2011-2015

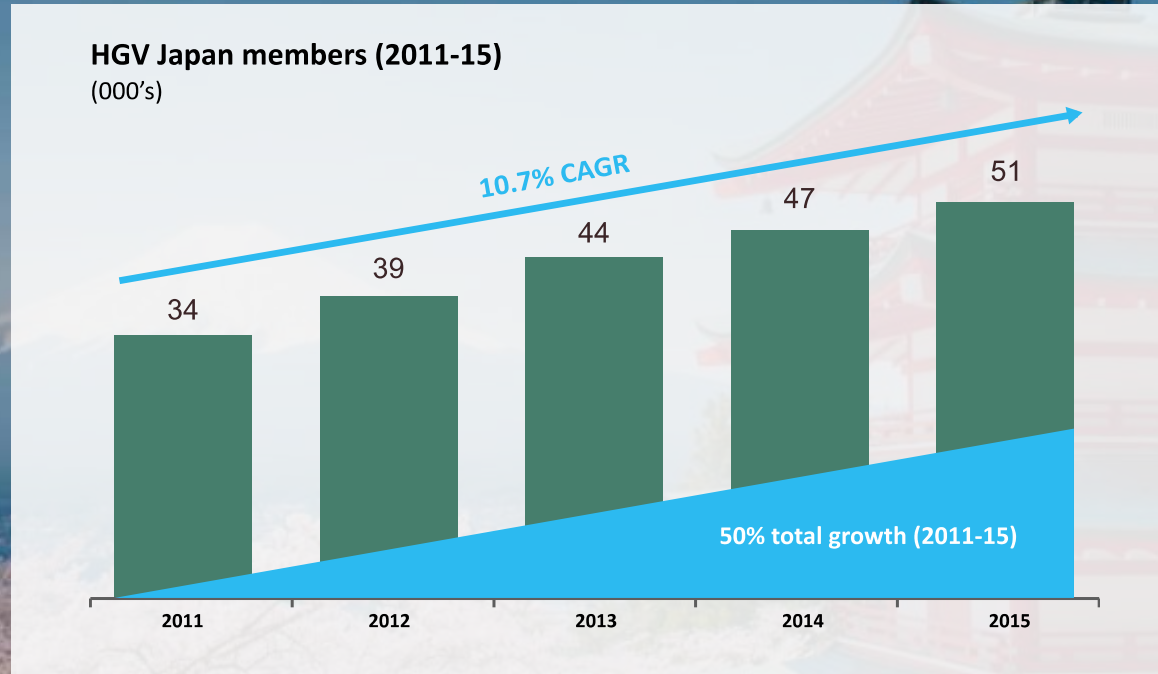


(1) Reflects 2014-2015 growth in members for Vistana Signature Experiences and Hyatt Vacation Ownership
Source: Company analysis

DIFFERENTIATED, CAPITAL-EFFICIENT BUSINESS MODEL

	Development Model	VOI Sales Focus	Distribution Model	Ability to Respond to Market Growth
HILTON GRAND VACATIONS	Less Capital Intensive	Majority New Owner Sales	Concentrated Larger Centers/ Scalable/Efficient	Structurally Advantaged
Traditional Timeshare Model	Capital Intensive	Majority Owner Sales	Dispersed/ Smaller Center Model/ Less Efficient	Structurally Disadvantaged

INTERNATIONAL GROWTH OPPORTUNITIES



Source: Company reports

STRONG LONG-TERM INDUSTRY FUNDAMENTALS



EXPERIENCED AND EXECUTION-FOCUSED MANAGEMENT TEAM



Mark Wang

*President and Chief
Executive Officer*



James Mikolaichik

Chief Financial Officer



Michael Brown

Chief Operating Officer



Stan Soroka

Chief Customer Officer



Barbara Holkamp

Chief Human Resources Officer



Charles Corbin

Chief Legal Officer

BOARD OF DIRECTORS

BRENDA J. BACON

President and CEO of Brandywine Senior Living

KENNETH A. CAPLAN

Senior managing director and the global chief investment officer of Blackstone's Real Estate Group, a division of The Blackstone Group

DAVID W. JOHNSON

President and CEO of Aimbridge Hospitality

MARK LAZARUS

Chairman of NBC Sports Group

PAMELA PATSLEY

Executive chairman of MoneyGram International

LEONARD A. POTTER

President and chief investment officer of Wildcat Capital Management

PAUL W. WHETSELL

President and CEO of CapStar Hotel Company

STRATEGIC PRIORITIES

Grow Vacation Sales	Grow Our Member Base	Continue to Enhance Member Experiences	Optimize our Sales Mix of Capital Efficient Inventory	Pursue Opportunistic Business Ventures
Grow contract sales with balanced mix of new and existing owners	Remain focused on Net Owner Growth	Expand product, service, and technology options for our members	Target 50/50 sales mix of owned and fee-for-service inventory	Use innovative platform and experience to create new products
Pursue expansion opportunities in new and existing markets	Leverage Hilton relationship to target new, brand-loyal members	Consistently deliver quality customer service and experiences	Drive premium top line growth, FCF and ROIC	Work with Hilton Worldwide and Park to expand our footprint
Add urban and resort locations like Washington D.C. and Maui	Leverage new and existing marketing relationships	Leverage Hilton Worldwide's rapidly expanding global network	Expand partner relationships, pursue development/acquisitions	Pursue third-party marketing partnerships and potential M&A opportunities

The background image shows a resort scene. On the left is a tall, multi-story clock tower with a red facade and white trim. The tower has a clock face and arched windows near the top. In front of the tower are several palm trees. To the right, a large waterfall cascades down a rocky cliff. In the foreground, there's a paved area with some outdoor seating and a covered walkway. The sky is blue with scattered white clouds.

Financial Strengths

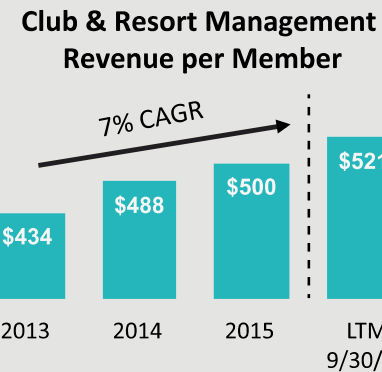
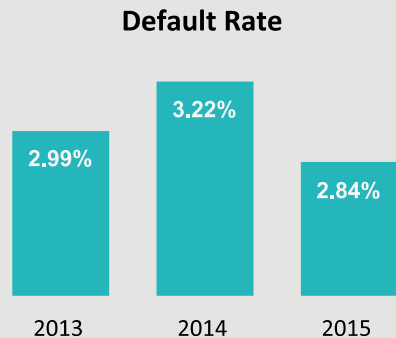
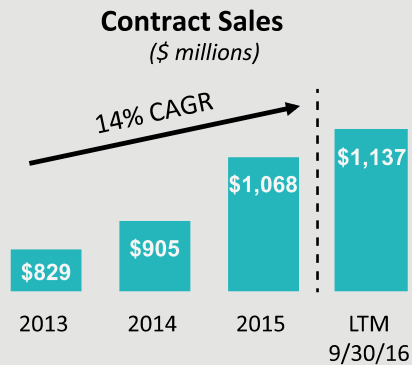
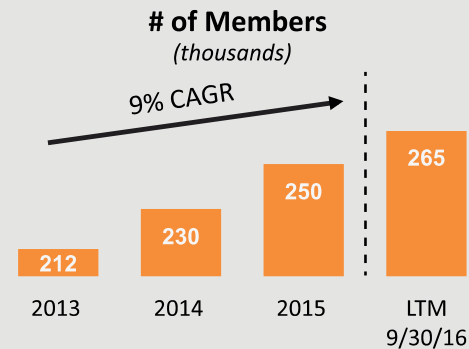
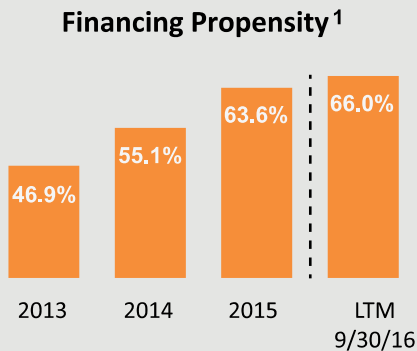
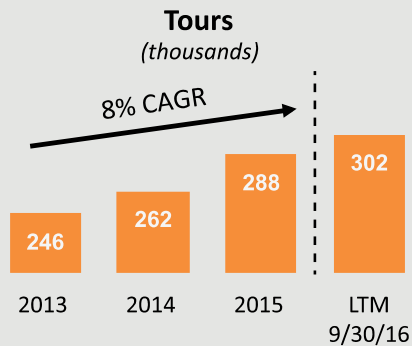
JIM MIKOLAICHIK

Chief Financial Officer,
Hilton Grand Vacations

KEY BUSINESS DRIVERS

- ▶ **Real estate revenues** driven by tours and closings
- ▶ **Real estate margin** driven by inventory, sales and marketing efficiency
- ▶ **We finance 2/3 of our owned inventory sales** and scale and low cost of funds drives financing margin
- ▶ **Net owner growth** focus expands member base
- ▶ **Growing membership base** drives resort and club margin
- ▶ **We rent unsold/unused inventory** and generate margin after covering the cost of inventory carry and HGV point conversions

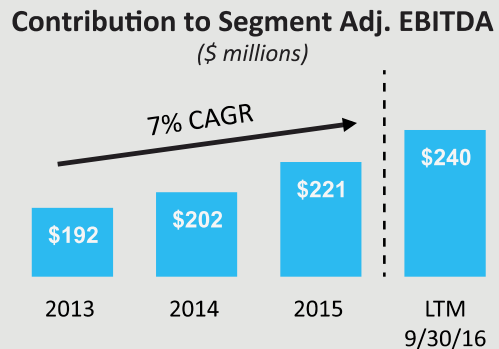
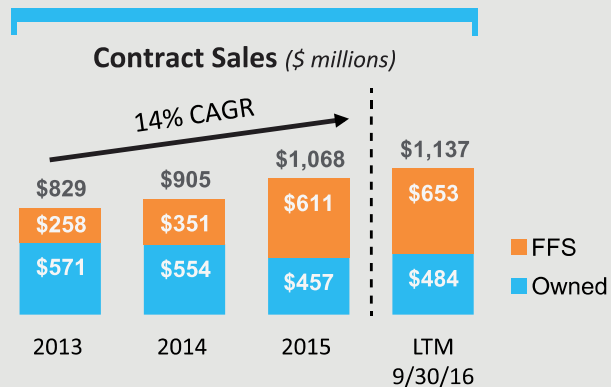
KEY BUSINESS DRIVERS



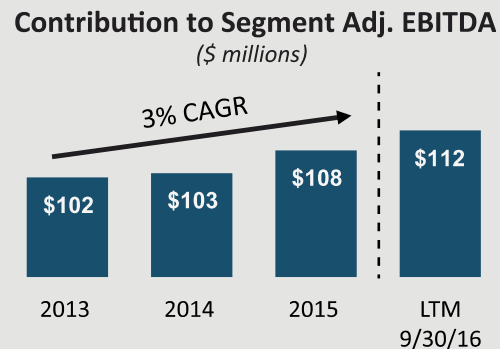
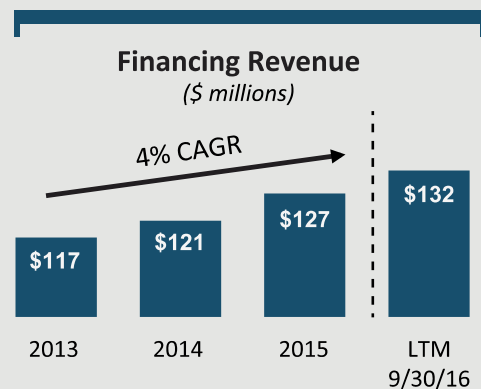
(1) % of developed contract sales financed (excluding 90-day "same as cash" loans).

BUSINESS SEGMENT: REAL ESTATE SALES AND FINANCING

Real Estate

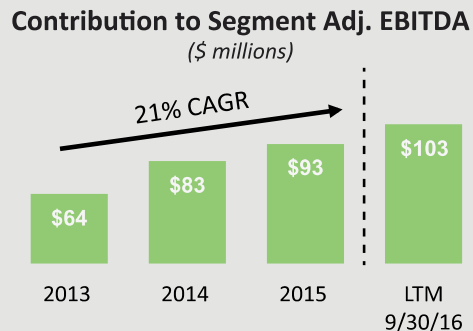
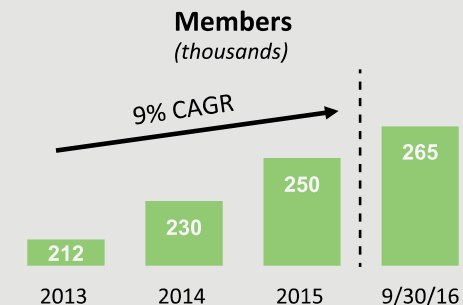


Financing

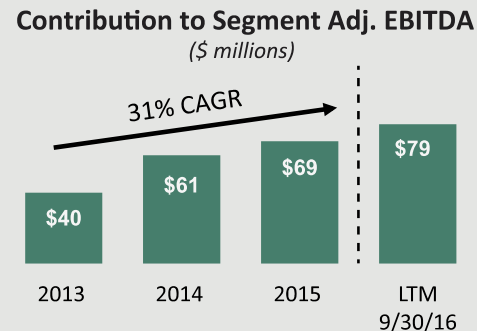
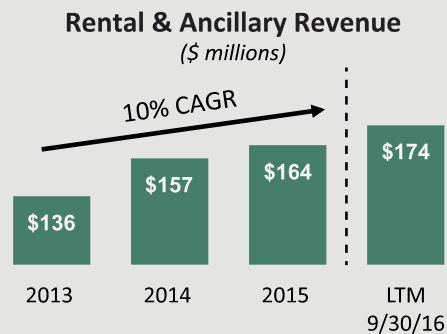


BUSINESS SEGMENT: RESORT OPERATIONS AND CLUB MANAGEMENT

Resort & Club



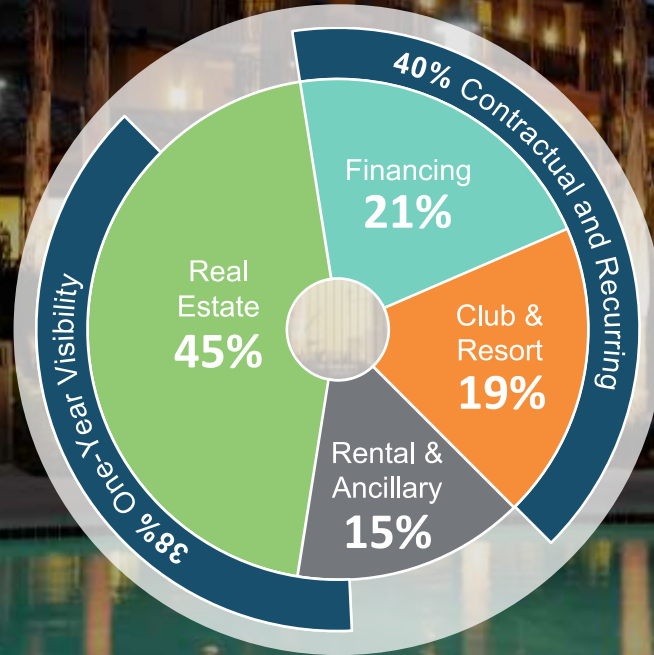
Rental & Ancillary



RESILIENT BUSINESS MODEL

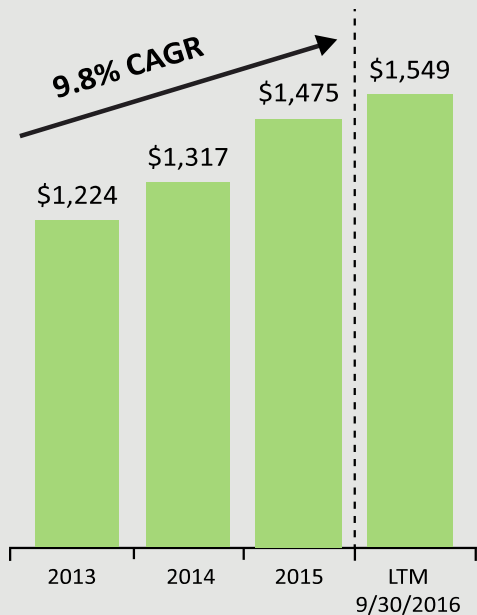
Contribution to Segment Adjusted EBIDTA

LTM 9/30/16

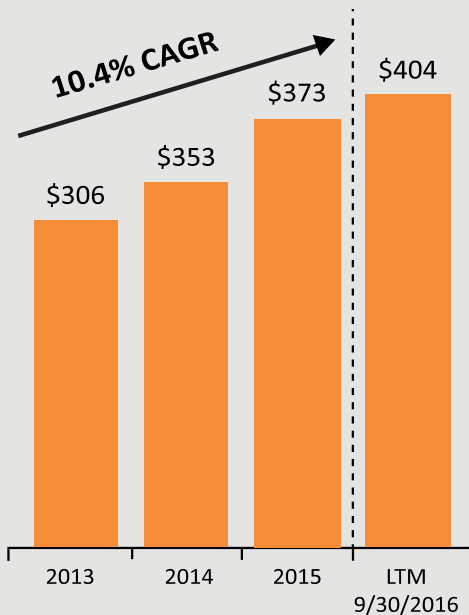


REVENUE, ADJUSTED EBITDA AND FREE CASH FLOW

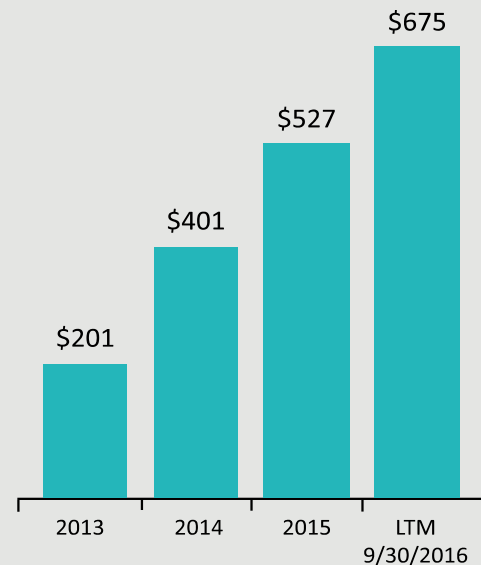
Total Revenues



Total Adjusted EBITDA¹



Cumulative Free Cash Flow^{1 2}



(1) See appendix for a reconciliation of Adjusted EBITDA and Free Cash Flow.

(2) Free cash flow calculated as cash flow from operations (adjusted for non-cash stock compensation) less non-inventory capex.

LONG-TERM TARGETS (3-YEAR MODEL)



Operating Metrics

- 4 to 6 percent tour flow growth
- Contract sales growth of 5% to 7%
- Net owner growth of 6% to 7%
- Real estate margin 27% to 29%

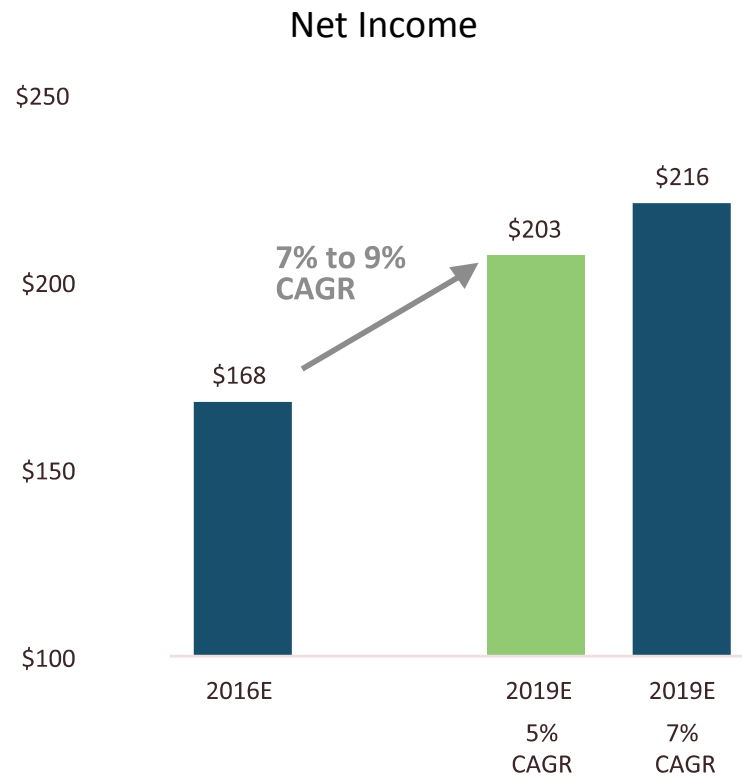
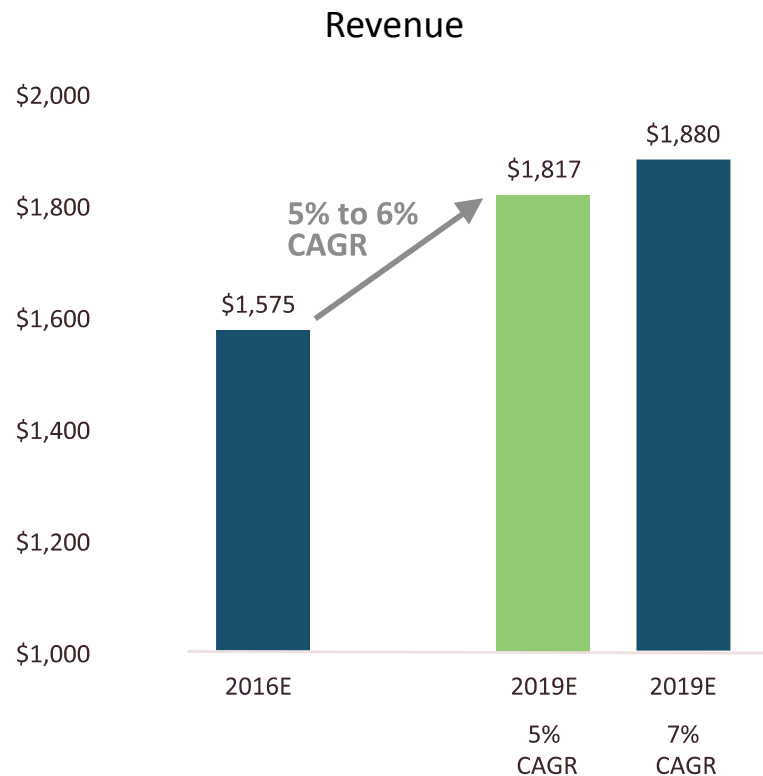
Financial Statement Metrics

- Total revenue growth of 5% to 6%
- G&A 18% to 20% growth rate in 2017; 2018-2019 2% to 3% CAGR
- Adjusted EBITDA growth of 4% to 6%
- Adjusted EBITDA margin between 23% and 25%

Capital Structure

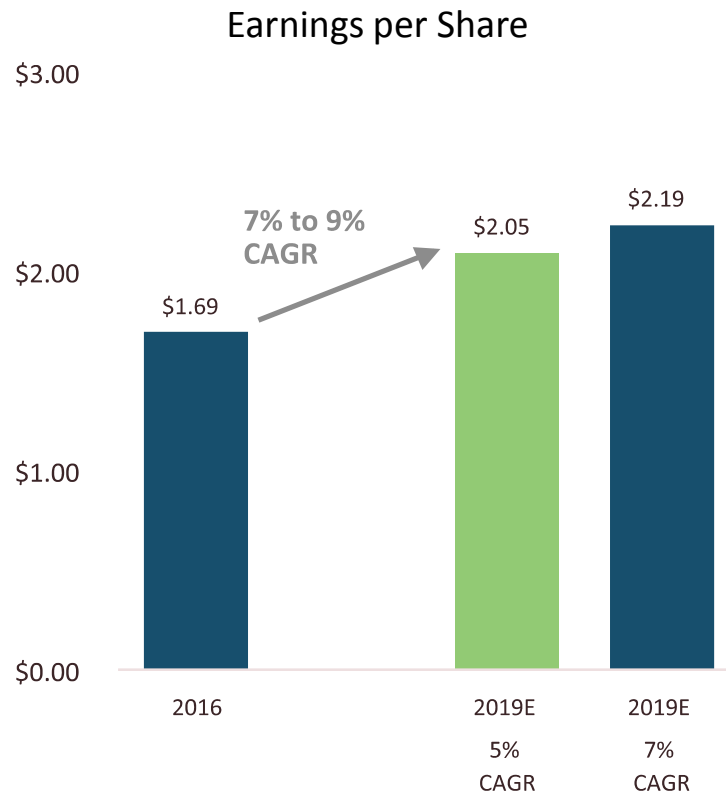
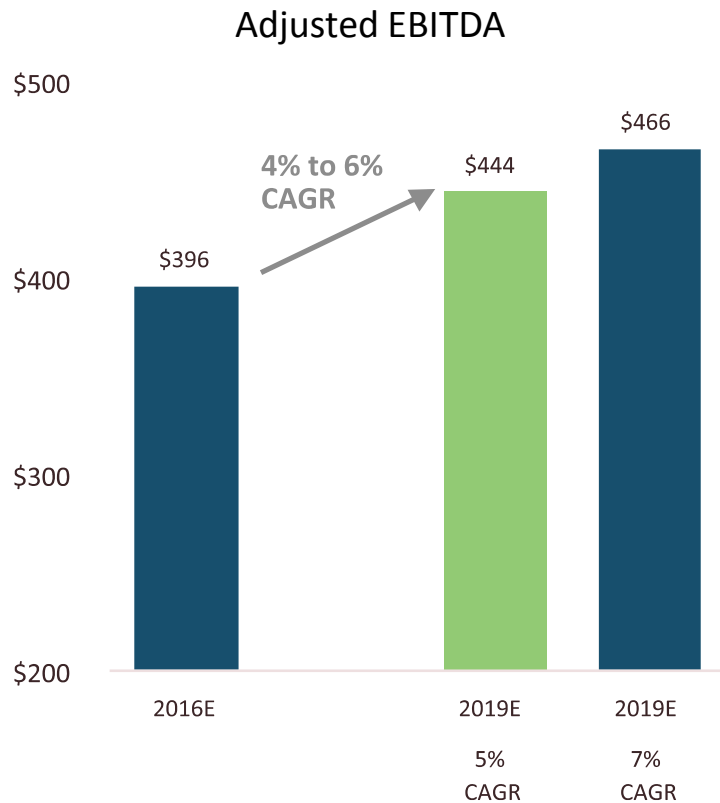
- Inventory spend between \$135M to \$165M per year
- Owned inventory balance on hand between 2 and 3 years of owned sales
- \$30M to \$40M in annual non-inventory CapEx
- 3-year average free cash flow of approximately \$140M - \$150M per year

REVENUE AND OPERATING INCOME GROWTH



Note: Graphs Show 2019E Range of Outcomes at 5% and 7% Contract Sales CAGR

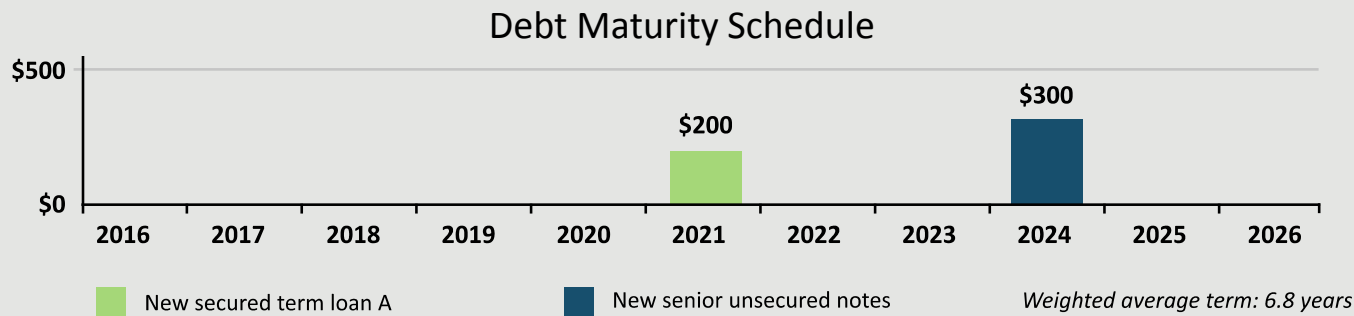
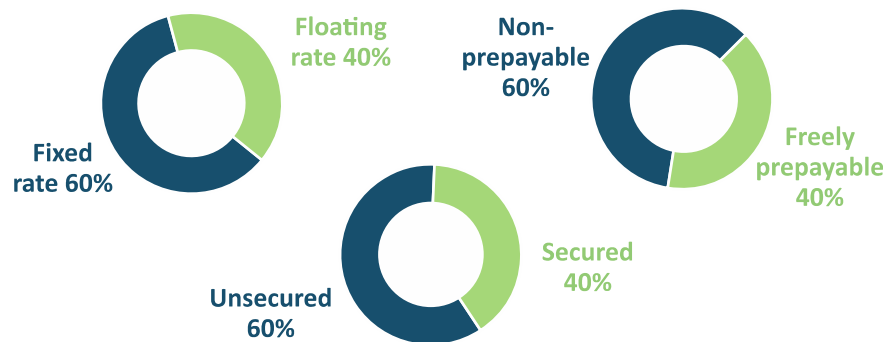
ADJUSTED EBITDA AND EARNINGS PER SHARE GROWTH



Note: Graphs Show 2019E Range of Outcomes at 5% and 7% Contract Sales CAGR

FLEXIBLE CAPITALIZATION STRUCTURE

- Total leverage of 1.3x and net leverage of 0.9x
- Staggered debt maturity schedule with no maturities for the next 5 years
- Attractive weighted average cost of debt of 4.82%
- Adequate liquidity position with approximately \$250 million in liquidity (between unrestricted cash and undrawn revolver capacity)



Note: Financial figures as of 9/30/2016.

OUTLOOK

	2016	2017
Net Income	\$160M to \$176M	\$170M to \$186M
Adjusted EBITDA	\$383M to \$409M	\$390M to \$415M
Net Cash Provided by Operating Activities	\$151M to \$158M	\$174M to \$191M
Free Cash Flow	\$125M to \$135M	\$140M to \$160M
Contract Sales Growth	8% to 9%	5% to 7%
FFS as % of Contract Sales	55% to 57%	52% to 57%

Q1 2017E % of FY 2017 Results

Contract Sales	21% - 23%
Net Income	20% - 22%
Adjusted EBITDA	20% - 22%

HISTORICAL ADJUSTED EBITDA RECONCILIATION

	Year Ended December 31,			Nine months ended Sep. 30,		LTM ended Sep. 30,
	2013	2014	2015	2015	2016	2016
Total Revenues	\$1,224	\$1,317	\$1,475	\$1,094	\$1,168	\$1,549
Net income	128	167	174	125	130	179
Non-recourse debt interest expense ¹	7	15	13	10	9	12
Recourse debt interest expense	48	36	29	22	20	27
Income tax expense	90	113	118	84	98	132
Depreciation and amortization	16	18	22	16	17	23
EBITDA	\$289	\$349	\$356	\$257	\$274	\$373
Gain on debt extinguishment	(22)	-	-	-	-	-
Other (gain)/loss	-	(5)	-	-	1	1
(Gain)/loss on foreign currency translation	5	2	-	-	(2)	(2)
Share-based compensation expense	22	4	13	11	7	9
Other adjustment items	12	3	4	2	21	23
Adjusted EBITDA	\$306	\$353	\$373	\$270	\$301	\$404
Cash flow from operations	196	213	131	82	116	165
Share-based compensation	22	4	13	11	7	9
Non-inventory capital expenditures	(17)	(17)	(18)	(13)	(21)	(26)
Free Cash Flow	\$201	\$200	\$126	\$80	\$102	\$148

(1) Non-recourse debt interest expense is excluded from the definition of EBITDA as per timeshare industry standard methodology.

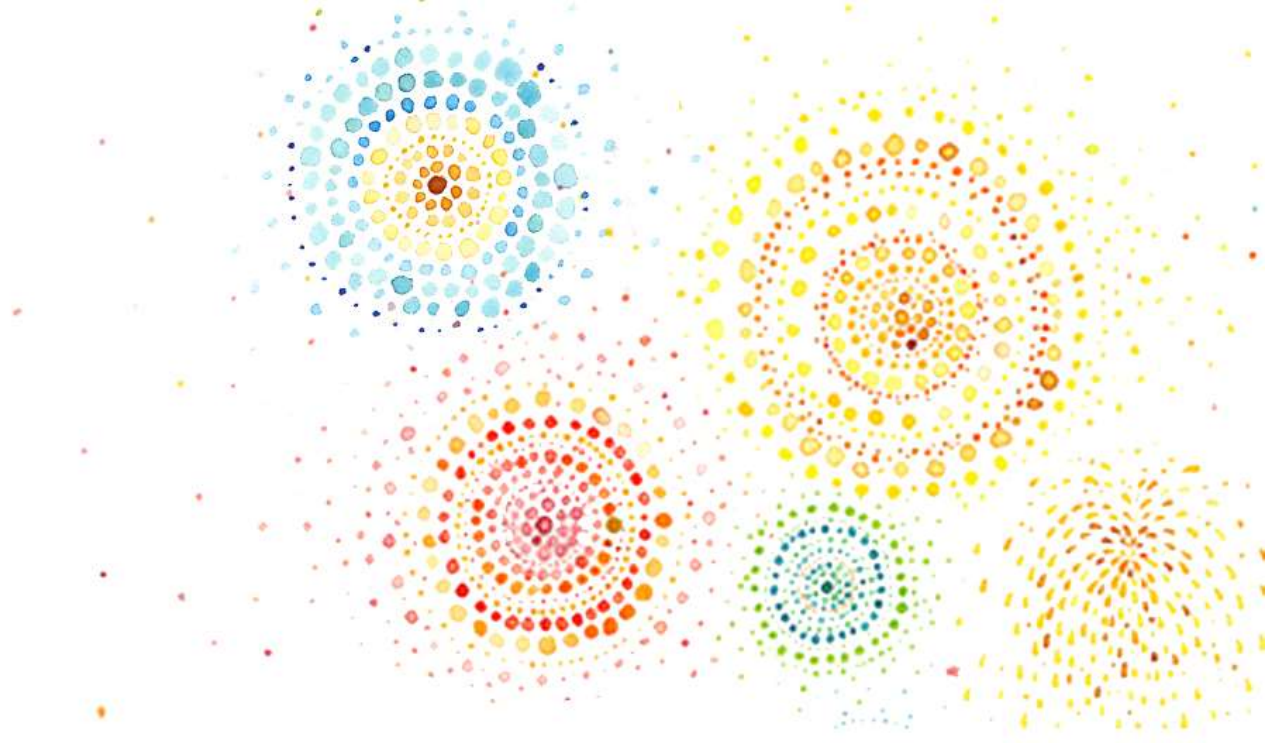
LTM SALES AND SEGMENT ADJUSTED EBITDA RECONCILIATION

	Year Ended December 31,	Nine months ended Sep. 30,		LTM ended Sep. 30,
	2015	2015	2016	2016
Contract Sales	1,068	794	863	1,137
Fee-for-Service Sales	611	472	514	653
Owned Sales	457	322	349	484
Business Lines				
Real Estate				
Revenues				
Sales of VOIs, net	492	355	359	496
Sales, marketing, brand and other fees	457	352	382	487
Expenses				
Cost of VOI sales	(173)	(144)	(110)	(139)
Sales and marketing	(541)	(395)	(443)	(589)
Intersegment Eliminations	(16)	(14)	(16)	(18)
Share-based compensation add-back	<u>2</u>	<u>1</u>	<u>2</u>	<u>3</u>
Contribution to Segment Adjusted EBITDA	221	155	174	240
Financing				
Revenues				
Financing Revenue	127	95	100	132
Expenses				
Financing Expenses	(32)	(24)	(24)	(32)
Consumer financing interest expense	<u>13</u>	<u>10</u>	<u>9</u>	<u>12</u>
Contribution to Segment Adjusted EBITDA	108	81	85	112
Club and Resort Management				
Revenues				
Club and resort management revenues	125	85	98	138
Expenses				
Club and resort management expense	(32)	(23)	(25)	(34)
Intersegment Eliminations	(1)	(1)	(2)	(2)
Share-based compensation add-back	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
Contribution to Segment Adjusted EBITDA	93	62	72	103
Rental and Ancillary				
Revenues				
Rental and ancillary services revenues	164	125	135	174
Intersegment Eliminations	18	15	18	21
Expenses				
Rental and ancillary services expense	<u>(113)</u>	<u>(83)</u>	<u>(86)</u>	<u>(116)</u>
Contribution to Segment Adjusted EBITDA	69	57	67	79
Total Segment Adjusted EBITDA	<u>491</u>	<u>355</u>	<u>398</u>	<u>534</u>

FORWARD-YEAR ADJUSTED EBITDA RECONCILIATION

	2016E		2017E	
<i>(In millions)</i>	Low Case	High Case	Low Case	High Case
Contract Sales	8%	9%	5%	7%
FFS as % of contract sales	55%	57%	52%	57%
Segment adjusted EBITDA	523	543	547	567
G&A	60	54	71	65
License Fee	80	80	86	87
Adjusted EBITDA	383	409	390	415
Share based comp	9	7	16	14
Other items ¹	28	28	11	11
EBITDA	346	374	363	390
Non-recourse debt interest expense	12	12	18	18
Corporate debt interest expense	4	4	27	27
Allocated parent interest expense	29	29	0	0
Depreciation and amortization	23	23	27	27
Income tax expense	118	130	121	132
Net income	160	176	170	186
Cash flow from operating activities	151	158	174	191
Share based compensation	9	7	16	14
Non-inventory capex	(35)	(30)	(50)	(45)
Free cash flow	125	135	140	160

(1) Represents adjustments for one-time public company costs



HILTON
GRAND VACATIONS