

August 17, 2021

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# **Today's Presenters**



LAURA PRIESKORN
Chief Executive Officer
33+ Years of Experience



MARCIA WADSTEN
Chief Financial Officer
30+ Years of Experience



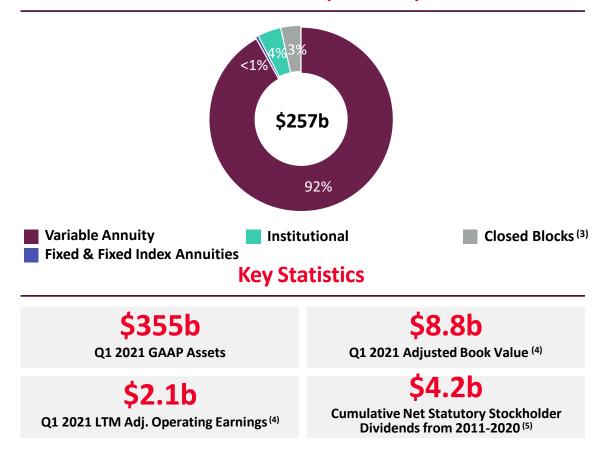
CHAD MYERS
Vice Chairman, Jackson Holdings
32+ Years of Experience

### A Leading Retirement Solutions Provider

#### **An Established Market Presence**

- Broad capabilities across retail and institutional products
  - Offering clients a diversified mix of variable, fixed and fixed index annuities and institutional products
- A recognized top U.S. retail annuity writer<sup>(1)</sup>
  - Driven by our differentiated products, industry-leading distribution network and well-known brand among distributors and advisors
  - Superior customer service driven by platform with best-inclass operational efficiency vs. peers (2)
- Track record of generating profitable growth and earning attractive risk-adjusted returns

### **Account Value (Q1 2021)**



<sup>1.</sup> Per LIMRA U.S. Individual Annuity Yearbook. Retail annuities include fixed, fixed index and variable annuities. Top seller based on FY2020 and Q1 2021 sales.

<sup>2.</sup> Based on 2020 Statutory Expenses to Assets. Peers defined as Aegon, AIG, Allianz, Ameriprise, Athene, Brighthouse, Equitable, Lincoln National, Manulife, MassMutual, MetLife, Nationwide, New York Life, Pacific Life, Principal and Prudential Financial

<sup>3.</sup> Acquired fixed annuities and fixed index annuities are included in the Closed Life and Annuity Blocks. The Closed Life and Annuity Blocks exclude payout annuities and traditional life insurance without account values.

<sup>4.</sup> Adjusted Book Value and Adjusted Operating Earnings are non-GAAP financial measures. See Appendix for a reconciliation to the most directly comparable U.S. GAAP measure.

<sup>5.</sup> Net of capital contributions

## A Long History of Consistent Execution Success

- Steady growth through product development and expanding distribution
- A consistent approach to underwriting and product design
- An ownership culture that balances multiple stakeholders and focuses on providing exceptional value to advisors, policyholders, and shareholders
- Approximately 2,900 full-time Jackson employees <sup>(1)</sup> include **new and long-tenured associates** based predominately at the corporate headquarters located in Lansing, Michigan, with additional offices in Franklin, Tennessee and Chicago, Illinois

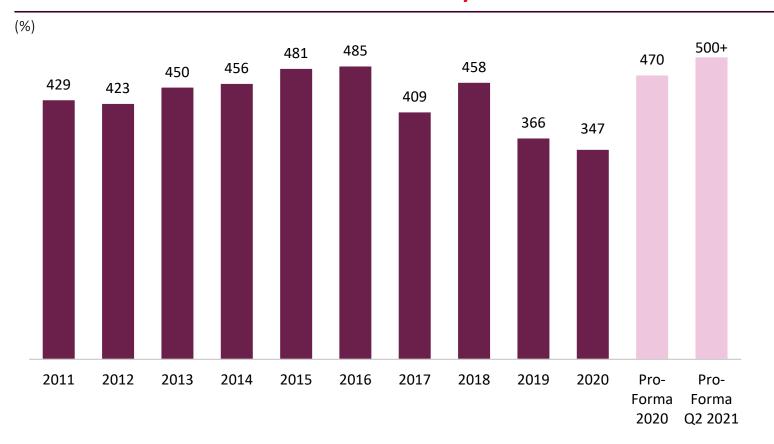
1961 FOUNDED Jackson was founded in Jackson, Michigan		NNUITY introduces e premium annuity	Jackso	ENTIAL PLC on purchased by ntial plc for \$608		2010 ASSET MILESTONE Assets exceed \$100 billion	SAI \$1	D20 LES RECORD billion in advisory oduct sales	
1970 SALES RECORD Jackson exceeds \$100 million insurance in for	ce	1984 ASSET MILESTONE Assets reach \$1 billion		1995 VARIABLE ANNUITY Jackson introduces its first variable annuity	LIF	<b>)05</b> E OF GEORGIA ckson completes acquisition of e of Georgia		<b>2021</b> Jackson celebrates its 60 <sup>th</sup> Year Anniversary	•

## Resilient Capitalization and Cash Generation

### **Capital and Cash Return History**

- Jackson prioritizes balance sheet strength
- Sustainable cash distributions supported by profitable in-force block while maintaining new business growth
  - \$4.2b of total net statutory stockholder dividends from 2011-2020 (2)
- Jackson National Life paid stockholder dividends in 9 out of the past 10 years
- More recent statutory capital levels reflect deliberate actions to prepare Jackson for Demerger

### **RBC Ratio History** (1)



RBC Ratio Pro Forma for effect of "Recapitalization" (3)

<sup>1.</sup> RBC ratio for Jackson National Life and its subsidiaries

<sup>2.</sup> Reflects statutory stockholder dividends from, net of capital contributions to, Jackson National Life

<sup>3.</sup> Pro Forma RBC ratio reflects expected RBC ratio giving Pro Forma effect to the "Recapitalization" as described in the Company's Registration Statement on Form 10"); Pro Forma Q2 2021 also takes into account changes in interest rates and equity markets during the six months ended June 30, 2021.

# **Strong Financial Profile**

### Distributable Cash Flows

- Strong statutory capital generation and cash flows across a range of equity and interest rate scenarios
- Targeting annual return to stockholders of approximately 40-60% of the annual change in excess capital, adjusted for capital contributions and distributions and subject to market conditions and board approval (1)
- Expect to be in a position to distribute capital of \$325-425m to our stockholders in the first 12 months following completion of the Demerger

### Risk Based Capital

- June 30, 2021 Pro Forma RBC ratio of over 500% (2)
- Target adjusted RBC ratio of 500-525% (3)

## Capitalization and Leverage

- March 31, 2021 Adjusted Book Value of \$8.8b (4)
- Pro Forma total financial leverage ratio of 23%, with long-term target of 20-25% (5)
- Target minimum of approximately \$250m in cash and cash equivalents at Holding Company

### Investment Portfolio (6)

- 100% managed by our subsidiary, PPM America, Inc., which provides the ability to directly originate investments
- Diversified, high quality investment portfolio with low exposure to below investment grade holdings (7)
- 1. Dividends and interest payments from insurance company subsidiaries also subject to balancing other capital needs and applicable regulatory requirements
- 2. June 30, 2021 Pro Forma RBC ratio reflects expected RBC ratio at June 30, 2021 giving Pro Forma effect to the "Recapitalization" as described in the Form 10 and taking into account changes in interest rates and equity markets during the six months ended June 30, 2021
- 3. Our target adjusted RBC ratio reflects the capital and capital requirements of Jackson National Life and its subsidiaries, adjusted to include cash and investments at JFI in excess of our target minimum cash and cash equivalents at JFI (which we currently expect to be approximately \$250 million)
- 4. Adjusted Book Value is a non-GAAP financial measure. See Appendix for a reconciliation to the most directly comparable U.S. GAAP measure.
- 5. Total financial leverage is the ratio of total debt to combined total debt and Adjusted Book Value. For purposes of monitoring our total financial leverage ratio, total debt includes traditional debt instruments as well as hybrid debt securities and preferred securities (without assigning any equity credit to hybrid securities or preferred securities as rating agencies typically do). As of March 31, 2021, on a Pro Forma basis giving effect to the "Recapitalization" as described in the Form 10, we would have had \$2.7 billion of indebtedness
- 6. General Account Investments excluding assets related to Athene Reinsurance Transaction as further defined in the Form 10
- 7. Below investment grade fixed maturities were 5.7% on a GAAP basis and 2.6% on statutory basis as of March 31, 2021

# **Jackson Key Success Factors**

**JACKSON®** 

**Experienced Management Team** 

**Compelling Retirement Value Proposition** 

Industry-Leading, Broad Distribution Capabilities

**Efficient and Scalable Operations** 

**Prudent Pricing and Product Design** 

**Proven Risk Management** 

Attractive Financial Profile with Strong Balance Sheet

# **Experienced Management Team**

Highly experienced management team combining product, distribution and risk management expertise and an average tenure at Jackson of over 15 years



Chief Executive Officer

33+ Years

JACKSON'



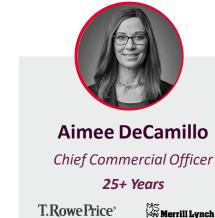
Marcia Wadsten

Chief Financial Officer

30+ Years

JACKSON'











### **Addressing Retirement Needs of Americans**

### Our annuities enable Americans to pursue financial freedom for life



# Provide Retirement Income

- Need for guaranteed retirement income
- Increasingly important given:
  - Declining availability of private pensions
  - Historically low interest rates



### Benefit from Rising Markets with Downside Protection

- Capture benefit of rising markets
- Offset impact of inflation
- Manage / limit impact of falling markets on assets / income



# Mitigate Longevity Risk and Provide Family Protection

- Provide income for life, ensuring
   Americans do not outlive their assets
- Protect assets to provide for beneficiaries upon death

# Differentiated Product Approach and Strong Reputation

### **Consistent Value Proposition**



- Unique 'menu based' product platform all features individually priced
- Standalone benefits provide transparent pricing and best serve customer needs



- Investment freedom without forced allocations or managed volatility funds
- Managed volatility fund performance has lagged Jackson's traditional fund options



- Healthy back book and conservative pricing
- No buyout offers to induce lapses or increased benefit fees on in-force block



- Industry leading and award-winning customer service since 2004 (3)
- Consistently providing support to advisors and policyholders



- Support of large and productive wholesaling force
- Jackson ranked #2 in terms of quality of wholesalers (only insurance carrier in top 5) (4)
- 1. Data according to advisor surveys conducted by Advanis in 2020
- 2. Net Promoter Score rates the likelihood customers or advisors will recommend or promote a company
- 3. Received 50 service awards from Service Quality Measurement Group, Inc. including Contact Center of the Year in 2019 and 2020
- 4. Based on FUSE rankings

### **Highly Valued Advisor Brand** (1)

### High Net Promoter Score vs. Industry (2)

+29 variable annuity NPS vs. industry average NPS of -17

#### Highest Advisor Consideration Score

Advisors more likely to consider selling one of our products



### High Awareness & Favorable Impression

1 of only 3 annuity providers with both designations among advisors

### High Net Promoter Score among Advisors

Ranked #1 and #2 for advisors distributing variable and fixed annuities

# Industry-Leading, Broad Distribution Capabilities

#1 Retail Annuity and Variable Annuity writer in 2020 and 1Q'21 with 8% Retail Annuity and 16% Variable Annuity market share in 1Q'21 #1 Retail Annuity writer for 8 of past 9 years

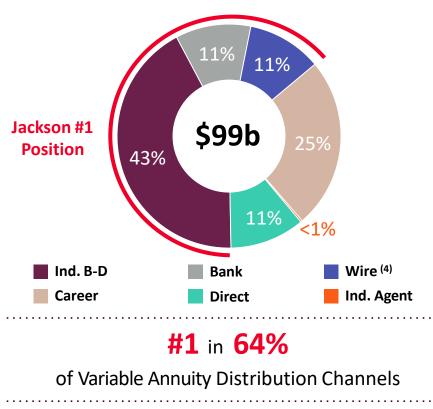
### **2020** Industry Variable Annuity Sales by Channel (2)

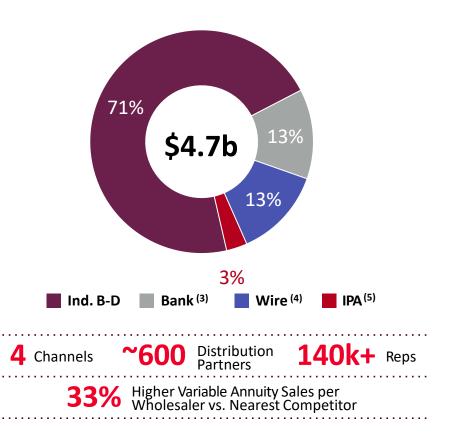
Q1 2021 Jackson Annuity Sales by Channel (2)

Variable Annuity Sales in Independent Broker-Dealer Channel (1)

Variable Annuity
Sales in Bank
Channel (1)(3)

Variable Annuity
Sales Wirehouse
Channel (1)(4)





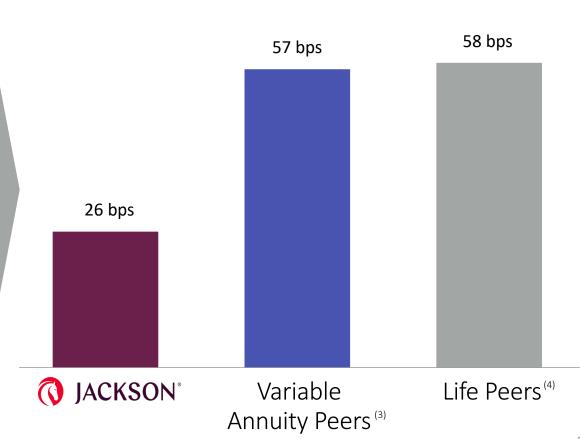
Source: LIMRA Secure Retirement Institute®; Market Metrics 2020 Sales, Staffing, and Productivity Report

- 1. Based on sales for the year ended December 31, 2020
- 2. Percentages may not sum to 100% due to rounding
- 3. Refers to Banks, Credit Unions and Similar Financial Institutions channel
- 4. Refers to Wirehouses and Regional Broker-Dealers channel, defined as Full Service National Broker-Dealer by LIMRA
- 5. Independent Registered Investment Advisors ("iRIAs"), third-party platforms and insurance agents

# **Industry Leading Service at Low Cost**



### **Best-in-Class Operational Efficiency** (1)



<sup>1.</sup> FY20 statutory expenses to average statutory assets from December 31, 2019 to December 31, 2020

<sup>2.</sup> Received 50 service awards from Service Quality Measurement Group, Inc. including Contact Center of the Year in 2019 and 2020

<sup>3.</sup> Variable Annuity Peers defined as Brighthouse, Equitable, Lincoln and Prudential

<sup>4.</sup> Life Peers defined as Allianz, Ameriprise, Nationwide, Manulife, Athene, Equitable, AIG, Prudential Financial, PacLife, Brighthouse, Aegon, Lincoln, MetLife, Principal, Mass Mutual and New York Life

### **Opportunities for Future Profitable Growth**



# Broaden our portfolio of retail annuities

- Developing Registered Index Linked Annuity (RILA) for 2021 launch
- Planning new fee-based variable annuity with low costs and simplified set of optional guarantees



# Leverage and expand our leading distribution network

- Continue to establish new retail brokerdealer relationships and institutional partnerships and platforms
- Re-engage distribution of spread products (FIA, MTN, GIC) (1)
- Accelerate sales of fee-based annuities by iRIAs and affiliated investment advisors



# Expand market for retirement products

- Working with distribution partners and fintech firms to integrate annuities into wealth management tools
- Educate and train advisors on financial planning software that integrates annuities
- Drive higher utilization of annuity products across channels

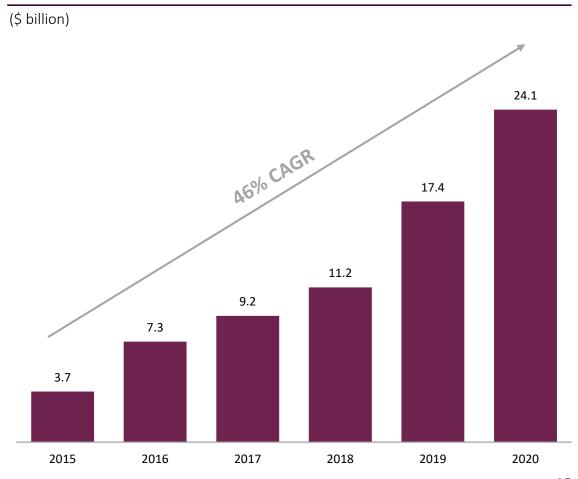
### Increase diversification and reinforce market position

## Market Link Pro Presents Compelling Opportunity

#### **Overview**

- We intend to offer Market Link Pro, our RILA product, in 2021
  - Offers investors exposure to market returns subject to a cap with protection from losses through buffers or floors
  - Will have commission and fee-based versions.
- RILA continues to lead variable annuity sector growth
- We believe our strong distribution network will enable us to capture and grow market share
- Compelling opportunity to earn risk-adjusted returns while improving Jackson's overall risk profile

### **Industry RILA Sales**



# Embedded Risk Management Approach



- Lead on product differentiation rather than price
- Have not offered buybacks due to healthy inforce book
- Less than 5% of in-force sold prior to 2008 financial crisis (1)
- Guarantee fees calculated on benefit base instead of account value to better support hedging program



Fund Manager
Diligence and
Oversight

- Rigorous evaluation process
- Focus on funds where we believe we can transact in highly correlated hedge assets
  - High correlation between separate account assets and benchmark
- Strong underlying fund performance is a benefit to both Jackson and policyholders



**Hedging Program** 

Balances three objectives

- Protecting against economic impact of adverse market conditions
- Protecting statutory capital
- 3 Stabilizing statutory distributable earnings throughout market cycles



Reinsurance

- Jackson has strategically used reinsurance to mitigate certain mortality and longevity risks within in-force life and annuities
- GMIB gross exposure of <1% of account value is substantially reinsured to third parties

# Prudent Pricing and Product Design Process

### **Pricing and Product Design**

- Consistent, disciplined approach to product pricing
  - Regular experience reviews to validate pricing
  - Based on economic rather than market share targets
- Pricing agnostic to benefit selection
  - Provides flexibility for the investor and advisor to tailor product to needs, while protecting Jackson's economics
- Assumptions set based on credible company experience
  - Investment allocation
  - Dynamic lapse
  - Withdrawal utilization

#### **Outcome**

- Long term organic cash flow generation
- Consistently high return on equity
- Consistent product offerings for investors and advisors
- Limited exposure to unfavorable pre-crisis risk
- Historical lack of large reserve adjustments following annual reviews of policyholder behavior assumptions <sup>(1)</sup>

# Highly Disciplined Variable Annuity Fund Management

Investment freedom is well managed through rigorous fund selection process, aligning interest for Jackson and policyholders

#### **Investment Freedom**

- Jackson believes in investment freedom for variable annuity products and has been consistent in approach
  - Policyholders determine their appropriate risk appetite and allocate accordingly
  - Policyholders have remained steady in their allocations
  - Equity allocation monitored over time and has remained within pricing assumption
  - Fees charged sufficient to cover cost of risk management of investment freedom in most scenarios

#### **Focused Fund Selection**

- We focus on funds where we believe we can transact in highly correlated hedge assets. Our rigorous evaluation process includes:
  - Review of fund history to demonstrate trackability
  - Breakouts of individual holdings to assess any concentration issues
  - Go forward access to real time granular data

#### **Strong Performance**

- Strong underlying fund performance is a benefit to both Jackson and policyholders
  - 58% of AUM in actively managed funds has outperformed Morningstar® Category Average over last ten years (1)

#### **Management of Basis Risk**

- Jackson tracks basis risk on an ongoing basis to identify funds for elimination / replacement
- 98.4% correlation between Jackson Separate Account and 20% Barclays US Agg / 80% S&P 500 TR over the past 18 months
- We purchase derivatives on various underlying indices and seek to offset concentrated exposures using derivatives where concentrations exist
- ALM group monitors basis risk on economic and statutory bases and reports findings to ALM Committee

1. As of March 31, 2021

# **Hedging Philosophy**

### Healthy, well designed variable annuity book drives a differentiated approach to hedging

### **Highlights**

- Balanced approach that protects against adverse market events while stabilizing statutory distributable earnings throughout market cycles
- Our hedging philosophy has primarily focused on large market moves
- Core dynamic hedging protects from the economic impact of equity shocks the primary risk to a healthy variable annuity book
- Macro hedging protects statutory capital under a range of stresses, including interest rate shocks
- Program does not seek to offset movements in U.S. GAAP liabilities
- Effectiveness of the program is determined by our performance under stresses
  - Currently well positioned under all key risk limits
  - Long track record of protecting capital during adverse market events









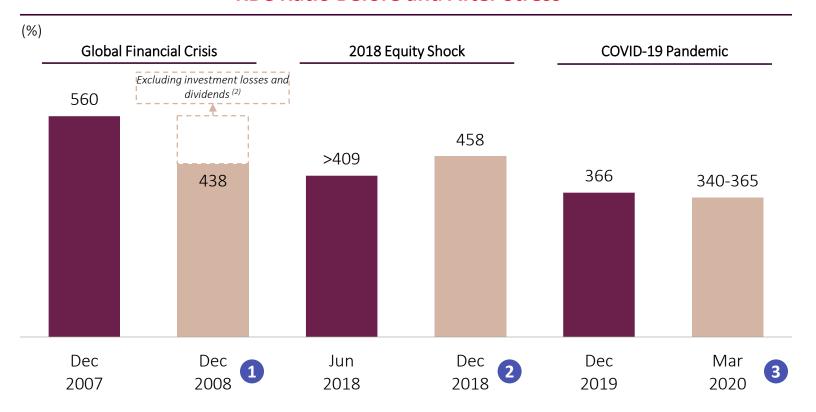




# Resilient Capitalization with Effective Hedging Program

Proven variable annuity hedge performance during financial stresses

### **RBC Ratio Before and After Stress** (1)



#### **Overview**

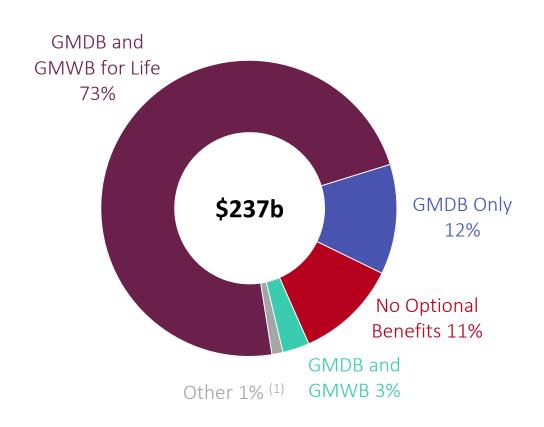
- Decline due to investment losses and asset impairments, not variable annuity hedging results
  - RBC relatively flat to December 31, 2007 excluding these items and dividends to stockholders (2)
  - Variable annuity reserves net of hedging positive in 2008
- 2 Benefited from realization of "latent capital" due to variable annuity "floored" reserves based on cash surrender value and hedge performance
- 3 Severe combo shock including basis risk under new variable annuity capital regime with required capital increase moving in line with statutory capital

<sup>1.</sup> RBC ratio for Jackson National Life and its subsidiaries

<sup>2.</sup> Reflects RBC ratio at December 31, 2008 adjusted to exclude 2008 dividends to stockholders of \$313m and \$794m of after-tax realized and unrealized capital losses (excluding impact from derivative instruments and common stock of affiliates) at a 35% tax rate

### **GMWB** Focused Profile

### **Variable Annuity Account Value by Guarantee (Q1 2021)**



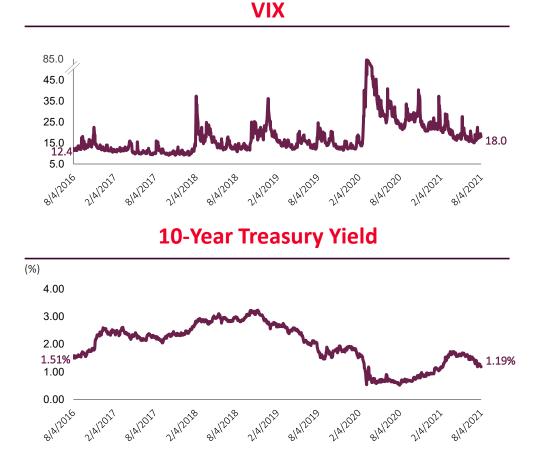
### **Key Takeaways**

- Jackson has immaterial exposure (1% of account value) to difficult to manage guarantees (GMIB/GMAB) and this small amount is substantially reinsured
- 11% of the block has no guarantees effectively asset management economics
- Another 12% has death benefits only, with more than half of this simple return of premium
- Remaining **76% with living benefits uses GMWB structure**, which has a more manageable policyholder behavior and hedging profile. Looking further at 76%:
  - 3% is not for life, which reduces longevity risk
  - Death benefits provide a mortality risk offset to longevity risk, as policyholder benefit utilization is limited (i.e., policyholders cannot utilize both living and death benefit)
  - Most death benefits are return of premium

# **Key Drivers of Hedging Costs**

Hedging costs vary over time based on both market inputs and Jackson's financial condition

### **Key Drivers Level of** • Lower capital levels put us closer to risk limits, requiring more hedging **Capital Interest** • Lower interest rates increase the amount of hedging required as well as the cost of hedges Rates **Volatility** • Higher volatility increases the cost of hedges Moneyness • More moneyness in the book increases the amount of hedging required of Book



Source: Capital IQ (8/4/2021)

### Scenarios For Evaluation of Health of In-force Book

Capital market scenarios reflect a more normalized, long term view while stresses evaluate strength of in-force book

- Base case reflects a more normalized, long-term view of equity market returns and a conservative view on interest rates
- Stresses include discrete equity and interest rate shocks, as well as a combo equity and interest rate shock
- None of the scenarios assume a return to long-term historical interest rate levels

	Base Case	<b>Equity Downside</b>	Interest Rate  Downside	Combination Equity & Interest Rate Downside
Equity Total Return (Annualized)	7.0%	(20)% shock in January 2021, 7.0% recovery	7.0%	(20)% shock in January 2021, 7.0% recovery
Interest Rates (Based on Forward U.S. Treasury Rate Curve)	Illustrative 10-year U.S. Treasury rates (1): December 31, 2020 Rate: 0.93% December 31, 2025 Rate: 1.65%	U.S. Treasury rates Consistent with Base Case	U.S. Treasury rates decrease by 25.0% across rate curve immediately after starting date	U.S. Treasury rates decrease by 25.0% across rate curve immediately after starting date
Average Gross Separate Account Returns After Shock for 2021-2025 (Annualized)	6.04%	5.94%	6.00%	5.90%

<sup>1.</sup> Based on December 31, 2020 forward rate curve

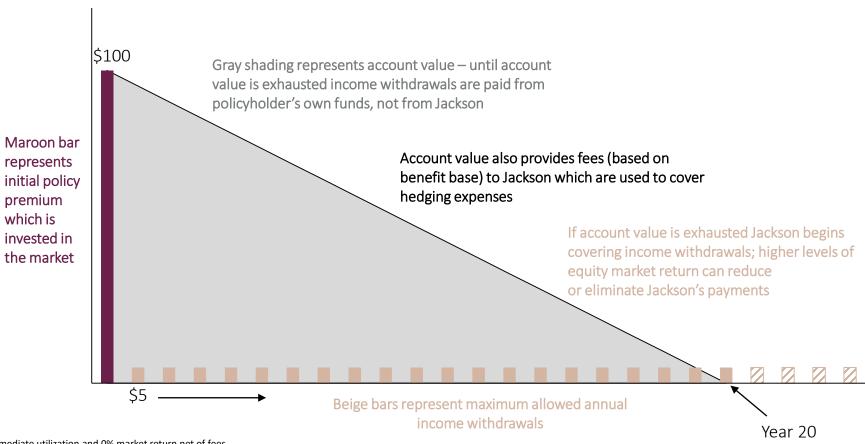
# Key Features of Guarantee Minimum Withdrawal Benefit

GMWB can only be monetized through annual withdrawals, providing a superior policyholder behavior profile

### **Key Features**

### Simplified Illustration of Benefit Mechanics (1)

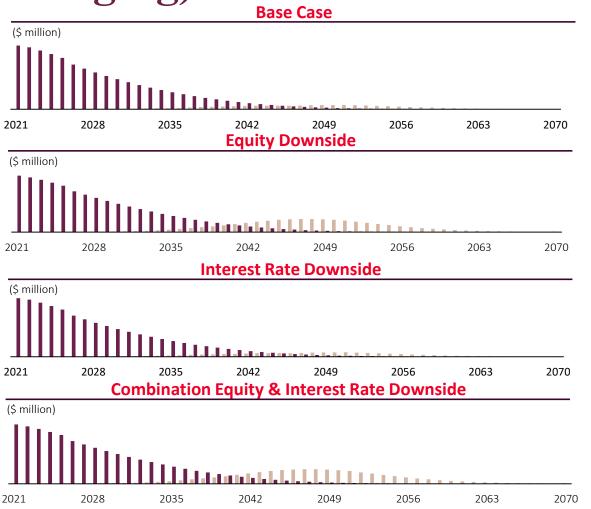
- Typical customer: Looking to manage retirement income needs
- Benefits: Customers remain owners of underlying investment, retain equity market upside and receive protection of guaranteed lifetime income in event their account balance is exhausted
- Jackson advantage: Customers have freedom to select from a wide range of investment options and are able to remain invested over the market cycle (no 'volatility control' or forced asset allocation)



# Well Designed Products with Resilient Economics (Before

Hedging)

GMWB Claims



#### **Highlights**

- Very strong pattern of guarantee fee emergence supports hedging program
- In shock scenarios guarantee fees remain strong due to fees being calculated off of benefit base as well as improved persistency
- At historical equity performance, claims do not emerge until well into the future
- In shock scenarios claims are still manageable due to policyholders remaining invested (consistent with our experience)

GMWB Notes

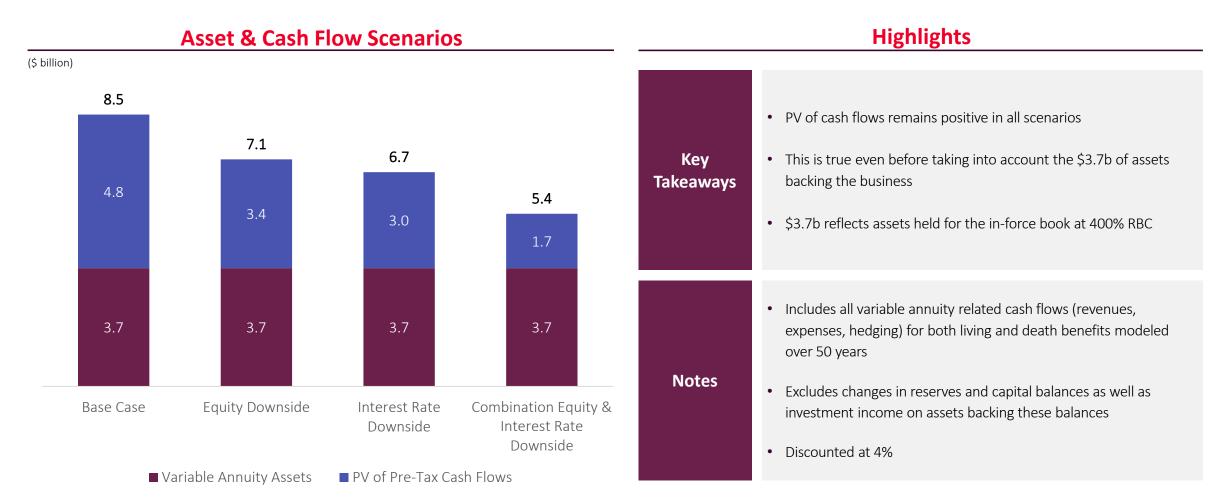
Key

**Takeaways** 

- Includes GMWB guarantee fees only no base contract fees or hedging results included. Also ignores guarantee fees collected to date as well as reserves and capital currently held.
- Uses prudent best estimate assumptions (AG43/VM-21, C3P2)

# Comprehensive Variable Annuity Cash Flows Are Resilient

PV of block remains materially positive in all scenarios including hedging costs and excluding resources backing the book



# 5-Year Statutory Capital Generation

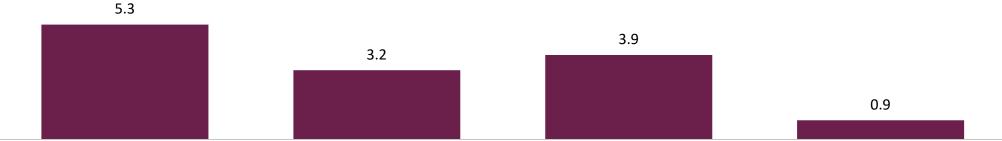
Strong cumulative statutory capital generation and cash flows across a wide range of capital markets scenarios (1)

(Five Year Statutory Capital Generation, \$ billion)

- Analysis includes statutory reserve and required capital movements
- Same four capital market scenarios discussed on page 24

• Distributable cash generated over 5 years reflects statutory earnings and release of capital above 400% RBC

• Actual target distribution of 40-60% of capital generated over time

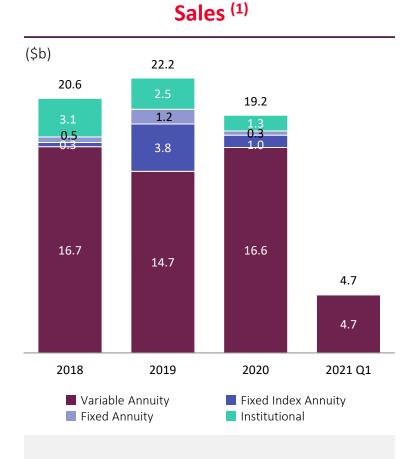


			Interest Rate	Combination Equity &
	Base Case	<b>Equity Downside</b>	Downside	<b>Interest Rate Downside</b>
Equity Total Return (Annualized)	7.0%	(20)% shock in January 2021, 7.0% recovery	7.0%	(20)% shock in January 2021, 7.0% recovery
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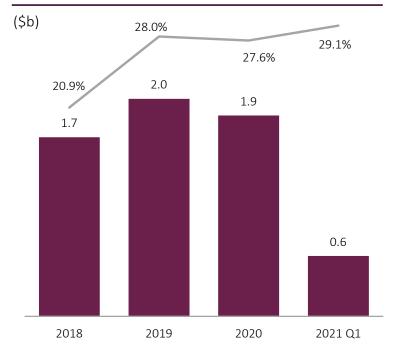
<sup>1.</sup> Values shown here illustrate the projected estimated cumulative statutory earnings from our in-force business (the "Cumulative Statutory Capital Generation") under each of the four capital markets scenarios for a period of five years beginning January 1, 2021 and ending December 31, 2025. For the purpose of this analysis, the Cumulative Statutory Capital Generation under these scenarios represents the sum of (i) the statutory earnings of the in-force business and (ii) the net release of required capital in excess of a 400% RBC ratio. In addition to the capital markets assumptions set forth above, the projections of cumulative statutory earnings also reflect assumptions pertaining to (i) actuarial and policyholder behavior experience, which are aligned with our best estimate assumptions as of December 31, 2020; (ii) financing and Recapitalization initiatives anticipated to be completed prior to the Demerger, which are projected to occur in the first half of 2021, as described in "Recapitalization" in the Form 10 and (iii) our variable annuity 27 hedging program which seeks to protect against the economic impact of adverse market conditions, protect our statutory capital and stabilize our statutory earnings throughout market cycles. See the Form 10 for additional information on market scenarios and assumptions.

<sup>2.</sup> Based on December 31, 2020 forward rate curve

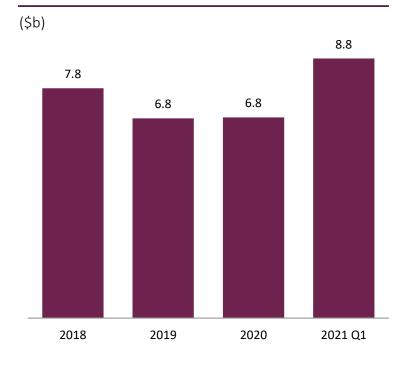
### **Recent Financial Performance**



Adj. Operating Earnings & ROE (2)



Adj. Book Value<sup>(2)</sup>



• Consistent leadership position in retail annuities market

 Capital efficient product mix driving very strong returns

• 1Q 2021 adjusted book value supports target leverage ratio following debt raise

28

<sup>1.</sup> Sales reflect Jackson National Life Insurance Company and its subsidiaries, net of reinsurance.

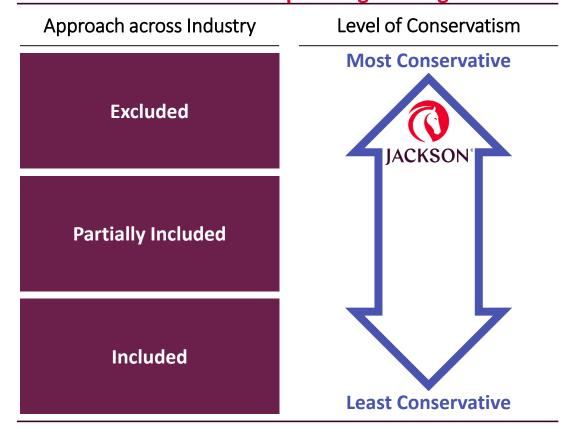
# Conservative Adjusted Operating Earnings Definition

Approach aligns both revenue and expenses associated with guarantee benefits and places below the line

### 2021 Q1 Adj. Operating Earnings Reconciliation

(\$m)	
Net Income Attributable to Jackson Financial Inc.	\$2,931.5
Income Tax Expense	585.6
Pretax Income Attributable to Jackson Financial Inc.	3,517.1
Non-Operating Adjustments - (Income) / Expense	
Fees Attributable to Guarantee Benefit Reserves	(671.6)
Net Movement in Freestanding Derivatives	3,030.7
Net Reserve and Embedded Derivative Movements	(4,592.2)
Net Realized Investment Gains	(1,050.2)
DAC and DSI Impact	695.9
Net Investment Income on Funds Withheld Assets	(290.8)
Other Items <sup>(1)</sup>	(5.7)
Pretax Adjusted Operating Earnings (2)	633.2
Operating Income Taxes	65.1
Adjusted Operating Earnings <sup>(2)</sup>	\$568.1

# Variable Annuity Peer Approach to Guarantee Benefit Fees in Operating Earnings



<sup>1.</sup> Other includes assumption changes and other items.

<sup>2.</sup> Adjusted Operating Earnings is a non-GAAP financial measures. See Appendix for a reconciliation to the most directly comparable U.S. GAAP measure.

# Objectives and Approaches of Accounting Regimes

	US GAAP	US Statutory
Main Purpose	<ul> <li>Designed to provide a long-term view of earnings</li> <li>Aims to improve clarity, consistency and comparability of communication of financial information</li> </ul>	<ul> <li>Designed with protection of policyholder interests and long-term solvency of company as priority</li> <li>Used by both company and regulators to monitor financial strength against established benchmarks</li> <li>Therefore it is generally more conservative than other accounting bases</li> </ul>
Impact on Capital Return	Not primary determinant of capital return	<ul> <li>Primary metric for evaluation of whether cash is available for dividends or investment</li> </ul>
Treatment of Acquisition Costs	• Expense of acquiring new business (DAC) <b>amortized over life</b> of products sold, and by smoothing other fluctuations in earnings that are caused by market movements	Faster (generally 7-years or less) amortization of acquisition expense allowance (CARVM)
Deferred Tax Admissibility	Deferred tax assets allowable as long as recoverable	<ul> <li>Conservative view of deferred tax assets</li> <li>Can only admit DTA as capital if it is recoverable in 3 years and if it passes admissibility tests</li> <li>Currently limited based on recoverability and 15% of surplus, resulting in disallowed amount of \$1.7b as of March 31, 2021</li> </ul>
Limitations of Reserve Movements	Embedded derivative reserves can be negative	• Reserves and required capital <b>subject to cash surrender value floor</b> and cannot be negative (more on following slides) <sup>(1)</sup>

<sup>1.</sup> Cash surrender value represents account value less any surrender charges applicable upon voluntary policy termination

# Target Payout Ratio Calibrates Total Adjusted Capital to Required Capital Level

### RBC ratio impacted by leverage in the calculation

#### **Overview**

- RBC ratio is built off of 2 components:
  - Total adjusted capital (TAC) = numerator in calculation
  - Company action level required capital (CAL) = denominator in calculation
- Under statutory reporting for variable annuity, both TAC and CAL will fluctuate in response to market movements
- Because RBC is expressed as a ratio, relatively modest movements in CAL can meaningfully impact RBC
- This also means that even if reserves are floored out, the ratio can still improve in up markets from declines in CAL.
  - Movements in TAC alone are poor indicators of distributable earnings under statutory accounting
- As a result and in order to provide a payout ratio guide, we calibrate TAC to a given level of CAI
  - Our target payout over time is 40-60% of *change in excess* of TAC over 400% of CAL

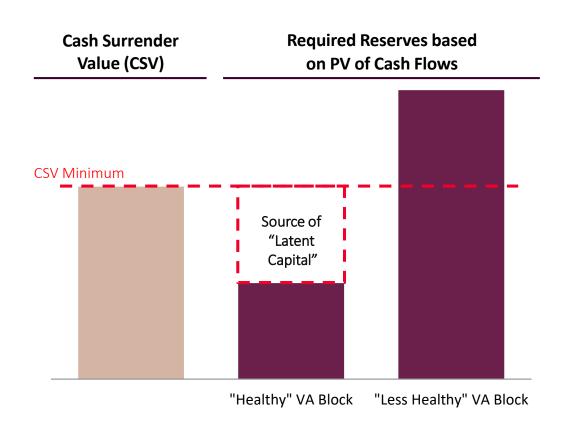
#### Illustration

(\$ million)	Beginning of Period	End of Period
TAC	7,500	8,500
CAL	1,500	1,650
RBC Ratio	500%	515%
Excess over 400% RBC	1,500	1,900
Change in Excess	n/a	+400

# Conservatism in Statutory Variable Annuity Reserving

Statutory reserving dynamics illustrated through two similar sized, hypothetical variable annuity blocks

### Impact of Cash Surrender Value on Variable Annuity Reserves (1)



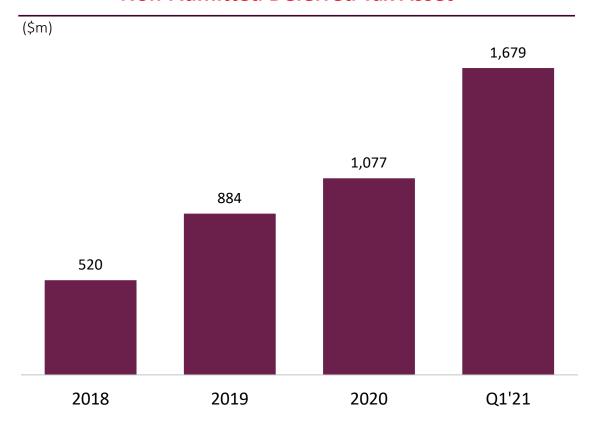
### **Dynamics of Variable Annuity Reserving for a Healthy Block**

- The dynamics below solely reflect the impact to TAC, which is the numerator in the RBC calculation
- When the CSV of a policy is greater than required reserves based on PV of cash flows under a range of tail scenarios, reserves equal to CSV are held
- This occurs more often for healthy variable annuity blocks, as fees charged can exceed benefit payments even in some tail scenarios
- However, "latent capital" can occur as statutory reserving does not match the economic cost of guarantees
- "Latent capital" will build during periods of positive market performance, as reserves are floored at the CSV level
- "Latent capital" represents "redundant" reserves that will be released into capital over time, either as:
  - Cash flows collected over life of block; or
  - Near-term hedging gains net of reserve movements if market performance reverses

1. Chart is illustrative.

# Non-Admitted DTAs Represent Unrecognized Economic Value

### Non-Admitted Deferred Tax Asset (1)



#### **Overview**

- Hedge gains / losses recognized over three years for tax purposes
  - DTA and current tax benefit generated in up markets from hedging losses
- Under statutory accounting, DTAs are included in TAC to extent "admitted" by certain tests
  - Jackson's DTA currently limited to 15% of capital and surplus
- Non-admitted DTAs have economic value as benefits are realized in the future, and therefore can be another source of "latent capital"

<sup>1.</sup> Non-admitted deferred tax assets for Jackson National Life Insurance Company is a statutory accounting principles measure. Non-admitted DTAs are included in the Annual Statement of Jackson National Life Insurance Company, filed with the Insurance Department of the State of Michigan and available on the Company's website

## Impact of Latent Capital in Different Market Scenarios

When required reserves from PV of cash flows < CSV, latent capital builds in up markets and provides benefit in down markets

### **Equity Market Gain**

#### **Equity Market Decline**

### **TAC Impact**

- Required reserves using PV of cash flows decrease and "latent capital" (or gap to CSV) widens as reserves remain floored by CSV
- Statutory capital declines while "latent capital" increases due to:
  - Limited reserve release to offset hedging losses
  - Non-admitted DTA increases (assuming statutory capital limitation in effect)

- Required reserves using PV of cash flows increase and, if they now exceed CSV, additional reserves equal to amount above CSV are booked
  - Reserve increase is less than change in reserves implied by PV of cash flows due to benefit from "latent capital"
- Statutory capital increases, benefitted by emergence of "latent capital" as:
  - Hedge gains are only partially offset by increase in reserves
  - Admitted DTA increases (assuming statutory capital limitation in effect and no other admitted DTA limitations)

# Required Capital (CAL) Impact

- Variable annuity charge within CAL measured further into tail and is calculated as ¼ of excess of CTE98 over reserves (measured at CTE70)
- CTE98 declines (less subject to flooring because it is further into tail), but reserves are stable due to CSV floor
- Leads to narrowing of CTE98 over reserves and decline in variable annuity charge within CAL, which supports RBC ratio

- Variable annuity charge within CAL measured further into tail and is calculated as ¼ of excess of CTE98 over reserves (measured at CTE70)
- CTE98 increases while reserve increases are moderated due to "latent capital" buffer
- Leads to widening of CTE98 over reserves and increase in variable annuity charge within CAL, which acts as headwind to RBC ratio

# **Committed to Strong Balance Sheet and Financial Strength Ratings**

### **Financially Flexible With Multiple Liquidity Sources**

### Financial Strength Ratings Profile (1)

Optimized Leverage

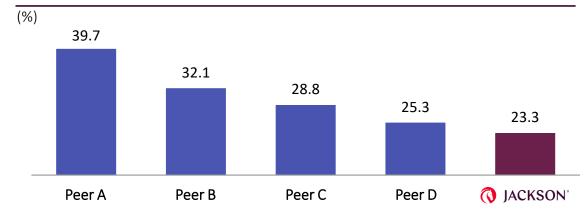
Pro Forma financial leverage at Q1 within our long-term target ratio of 20-25% (2)



Holding Company Liquidity

Target minimum of \$250m in cash and cash equivalent at Jackson Financial Inc.

### **Pro Forma Financial Leverage Lower Than Peers (3)**



Other Liquidity Sources \$1.0b revolving facility

Repurchase agreements and borrowing facility with the FHLB of Indianapolis

<sup>1.</sup> Ratings for Jackson National Life Insurance Company as of August 5, 2021. S&P, Fitch and AM Best have a stable outlook for Jackson's ratings. Moody's outlook for Jackson's ratings is negative.

<sup>2.</sup> Total financial leverage is the ratio of total debt to combined total debt and Adjusted Book Value. For purposes of monitoring our total financial leverage ratio, total debt includes traditional debt instruments as well as hybrid debt securities and preferred securities (without assigning any equity credit to hybrid securities or preferred securities as rating agencies typically do). As of March 31, 2021, on a Pro Forma basis giving effect to the "Recapitalization" as described in the Form 10, we would have had \$2.7 billion of indebtedness

<sup>3.</sup> Peer values are as of 2Q'21. All values reflect total financial debt and preferred equity (assuming no equity credit) divided by total financial debt, preferred equity and stockholders' equity (excluding AOCI and NCI). Jackson shown as of March 31, 2021, on a Proforma basis giving effect to the "Recapitalization" as described in the Form 10 with \$2.7 billion of indebtedness

# **Capital Management Strategy**

### **Balanced Use of Capital Resources**



Supporting our financial strength



Optimizing our total financial leverage



Supporting long-term growth through investment in new sales at appropriate margins



Distributing capital to our stockholders through cash dividends and/or stock repurchases

### **Target Capitalization and Distributable Cash**

**Targets** 

Target adjusted RBC ratio of 500-525% under normal market conditions (1)

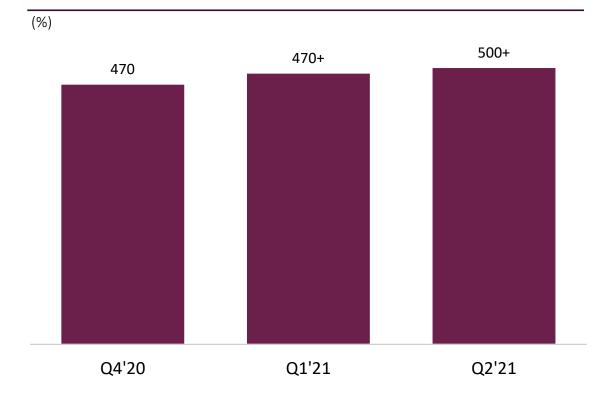
 Target return of capital to stockholders on an annual basis of approximately 40-60% of the annual change in our excess capital (2)

Stockholder **Distributions**  • Expect to be in a position to distribute capital of \$325-425m to our stockholders in the first 12 months following completion of the Demerger (3)

- 1. Our target adjusted RBC ratio reflects the capital and capital and capital requirements of Jackson National Life and its subsidiaries, adjusted to include cash and investments at JFI in excess of our target minimum cash and cash equivalents at JFI (which we currently expect to be approximately \$250 million)
- 2. Adjusted for any capital contributions and distributions. We define excess capital as total adjusted capital less 400% of company action level required capital. Consistent with statutory accounting requirements, total adjusted capital is defined as Jackson National Life's statutory capital and surplus, plus asset valuation reserve and 50% of policyholder dividends of Jackson National Life and its subsidiaries. Company action level required capital is the minimum amount of capital necessary for Jackson National Life to avoid submitting a corrective action plan to its regulator.
- 3. Through cash dividends and/or stock repurchases, depending on market conditions and subject to approval by our board of directors

## Q2 2021 Update – Statutory

#### Pro Forma RBC (1)



#### **Key Highlights**

- Q2 2021 Pro Forma RBC up from Q4 2020 and Q1 2021
- Decline in TAC from Q4 2020 to Q2 2021 primarily driven by:
  - Hedging losses from higher equity markets and interest rates
  - Offset from reserve releases constrained by CSV floor
  - Increase in non-admitted DTA
- Reduction in required capital from Q4 2020 to Q2 2021 from higher equity markets and interest rates during 1H 2021
  - Provided an offsetting benefit to RBC ratio
- Lower required capital results in increased benefit from Recapitalization
  - Hedging program currently calibrated to protect Pro Forma RBC
- GAAP results will be published in September 2021

<sup>1.</sup> Pro Forma RBC ratio reflects expected RBC ratio giving Pro Forma effect to the "Recapitalization" as described in the Company's Registration Statement on Form 10 ("Form 10"); Pro Forma Q2 2021 also takes into account changes in interest rates and equity markets during the six months ended June 30, 2021.

### **Jackson – Positioned to Deliver**

#### A history of execution and proven management team position Jackson to deliver value to stockholders

Recognized Franchise Providing Value and Service to Advisors and Their Clients

- Jackson has been a top 5 retail annuity writer for the past 13 years
- Strong ties to broad distribution support future growth ~600 distribution partners accessing 140k+ advisors
- Scale and technology provide highly competitive operating efficiencies servicing 3m+ policyholders

Deliberate and Disciplined Approach to the Annuity Market

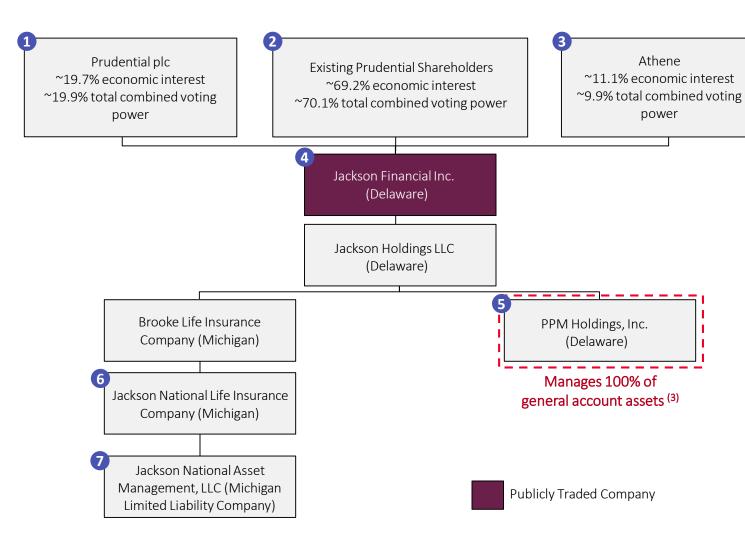
- Product value proposition centered around flexibility to meet consumer needs rather than price leadership
- Hedging approach protects capital and distributable cash over a range of economic scenarios
- Consistent and thoughtful product rollout limited repricing, RILA offering in 2021

Resilient Capitalization and Cash Generation

- Operating at targeted risk-based capital and financial leverage after giving effect to Recapitalization
- On track to deliver \$325-425m to stockholders in first 12 months
- In force business supports sustainable return to stockholders
- New sales expected to provide incremental capital generation

## Appendix

## Jackson Legal Structure Pro Forma for Demerger (1)



#### **Highlights**

- 1 Prudential plc
  - Intends to monetize a portion of its retained shares for cash proceeds within 12 months following the Demerger (2)
  - Prudential plc expects to own less than 10% of the total combined voting power within 12 months after the Demerger
- 2 Existing Prudential Shareholders
  - Initial public float post Demerger
- 3 Athene
  - Subject to a lock-up period which will end on the earlier of (1) the first anniversary of the completion date of the Demerger and (2) the 90th day following the completion date of the first SECregistered secondary offering by Prudential
- 4 Jackson Financial Inc.
  - Listed entity
- 5 PPM Holdings, Inc.
  - Manages the entire general account portfolio for Jackson and provides services to Prudential plc's Asian affiliates (3)
- 6 Jackson National Life Insurance Company
  - Primary statutory insurance company subsidiary
- Jackson National Asset Management, LLC
  - Manages the separate account assets and provides investment advisory, fund accounting and administration services

- 1. Illustrates our ownership and simplified organizational structure immediately after giving effect to the Demerger
- 2. Subject to market and regulatory conditions
- 3. General Account Investments excluding assets related to Athene Reinsurance Transaction as further defined in the Form 10

## Distribution Capabilities across a Variety of Channels

### Independent Broker-Dealers

- Focused on registered representatives who are typically running their own practices and includes branch offices with one to five financial professionals
- Smaller branches than those in wirehouses and regional broker-dealer channel
- Ranked #1 with 2020 variable annuity market share of 28% (1)

## Banks and Other Financial Institutions

- Focused on banks, credit unions and other insurance carriers that specialize in P&C insurance but are looking to offer annuity products
- Large opportunity as registered agents offer our annuity products to their existing consumers for complete financial planning services
- Ranked #1 with 2020 variable annuity market share of 18% (1)

### Wirehouses and Regional Broker-Dealers

- Focused on the largest multi-channel wirehouse firms serving retail clients and regional broker-dealers
- Provide customized materials and support to meet their specialized advisory needs
- Ranked #1 with 2020 variable annuity market share of 24% (1)

# Independent RIAs, Platforms, and Agents (IPA)

- Focused on developing new relationships with independent RIAs
- Significant long-term opportunity as individual annuities represented only 4% of \$5.7 trillion total RIA-managed investor assets in 2019 (2)
- Access to 90k+ financial professionals at 4k+ firms

<sup>1.</sup> Based on sales, according to LIMRA

<sup>2.</sup> According to Cerulli Associates

## **Overview of Operating Segments**

Jackson manages its business in three operating segments with a focus on retail annuity products

#### **Retail Annuities**

#### **Variable Annuities**

- Primary product offering with broad investment options, allocation flexibility and optional living and death benefit riders
- Also offer an investment-only variable annuity
- Intend to offer RILA in 2021

#### **Fixed & Fixed Index Annuities**

- Products offering fixed crediting rate or crediting rates based on equity market exposure up to a cap
- Product suite revitalized in 2019 to support product diversification
- In-force book substantially reinsured to Athene in June 2020

Pretax Adj. Op. Earnings Contribution (1): 96%

#### **Institutional Products**

- Includes GICs, funding agreements and medium-term note funding agreements
- Issued on an opportunistic basis

Pretax Adj. Op. Earnings Contribution (1): 4%

#### **Closed Blocks**

- Primarily composed of blocks acquired since 2004, including group payout annuities and fixed and fixed index annuities
- Also includes life insurance products discontinued in 2012

Pretax Adj. Op. Earnings Contribution (1): <1%

<sup>1.</sup> Pretax Adjusted Operating Earnings Contributions including related computations are non-GAAP financial measures. Percentage is for FY2020. Excludes \$(194.4)min Corporate & Other losses and \$77.5min intersegment eliminations. See Appendix for a reconciliation to the most directly comparable U.S. GAAP measure.

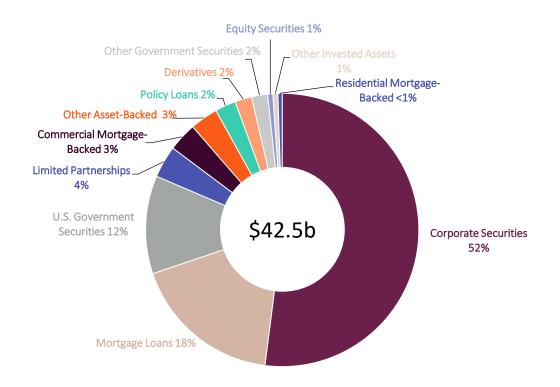
## Riders Priced to Support Hedging Program

### Benefit riders priced to support hedging program

	Variable Annuity Rider Option <sup>(1)</sup>	Account Value (\$ million)	Description	Jackson Highlights and Benefits
	GMDB	209,202	Guarantees annuity beneficiary receives higher of current account value or benefit base	<ul> <li>✓ Easier to manage risk given guarantee is tied to policyholder mortality, rather than withdrawal behavior</li> <li>✓ 86% of GMDB is return of premium (ROP), 12% with no GMDB</li> </ul>
Benefits Currently Offered	GMWB for Life	172,867	<ul> <li>Guaranteed minimum payments for customer's lifetime based on fixed annual percentage of benefit base</li> <li>Benefit base based on policyholder's initial investment, but provides additional protection with "step-up" feature</li> </ul>	<ul> <li>✓ Fees assessed on benefit base ensure stability of hedging budget and alignment with Jackson risk exposure</li> <li>✓ Guarantee obligation is effectively spread over policyholder's lifetime</li> </ul>
	GMWB	6,968	<ul> <li>Guaranteed minimum payments based on fixed annual percentage of benefit base, for at least customer's total eligible contribution amount</li> <li>Benefit base based on policyholder's initial investment, but provides additional protection with "step-up" feature</li> </ul>	<ul> <li>✓ Similar risk mitigation and profitability features to GMWB for Life, but with reduced longevity risk</li> <li>✓ Reserves are generally far more stable compared to reserves for GMIB</li> </ul>
Benefits No Longer Offered	GMIB	1,835	Allows policyholder to receive minimum level of lifetime annuity payments after defined wait period, which are determined based on guaranteed income factors and benefit base with "roll-up" feature	<ul> <li>✓ Discontinued sales in 2009</li> <li>✓ Small remaining exposure</li> <li>✓ Substantially all reinsured</li> </ul>

## **Conservatively Positioned Fixed Maturity Portfolio**

#### Investment Portfolio Classification (1) (2)



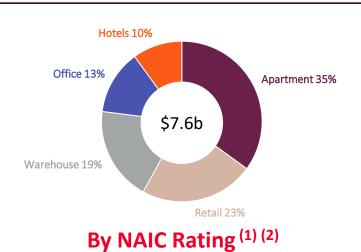
#### Key Highlights (1) (2)

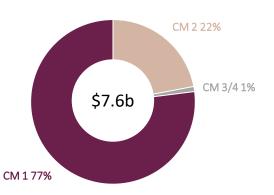
- Market / book ratio of the fixed maturity portfolio is 1.05
- Only 2.6% below investment grade securities, which is almost entirely corporate bonds and loans
- 12% U.S. government securities
- 99% of commercial mortgage loans are first mortgage and 99% are CM1-2 rated
- 96% of securitized assets are rated NAIC 1
- Conservative underwriting is a consistent theme throughout

<sup>1.</sup> Based on Statutory accounting; amounts shown are net of funds withheld assets related to Athene Reinsurance Transaction as further defined in the Form 10

## Commercial Mortgage Loan Book Has Performed Well

#### By Property Type (1) (2)





#### Key Highlights (1) (2)

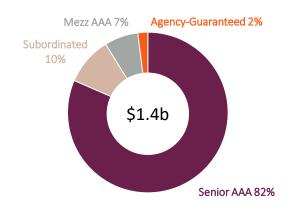
- Highly diversified with an average loan size of \$18m
- 99% are senior / first mortgage loans
- 99% of the portfolio has the highest ratings, CM1-2
- Overall average LTV based on 2020 financial analysis is 53.7%
  - Average Retail property LTV is 55.7%
  - Average Hotel property LTV is 47.5%
- Debt service coverage is 2.34x
- No delinquencies at March 31, 2021
- 6% of the portfolio has been granted forbearance and 5% are out of forbearance but have payment deferrals outstanding
  - Primarily retail and hotel loans
  - All loans are current under revised terms
  - No principal or interest has been forgiven
- 2% has concluded forbearance relief and have repaid deferred payments
- No foreclosed/REO at March 31, 2021

<sup>1.</sup> Based on Statutory accounting; amounts shown are net of funds withheld assets related to Athene Reinsurance Transaction as further defined in the Form 10

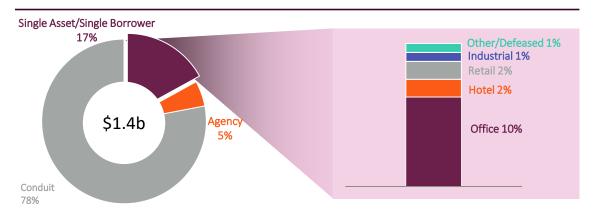
<sup>2.</sup> Statement value, includes Brooke and Jackson NY as of March 31, 2021

## **High Quality CMBS Portfolio**

#### CMBS by Seniority of Tranche (1) (2)



### CMBS by Collateral Type (1) (2)



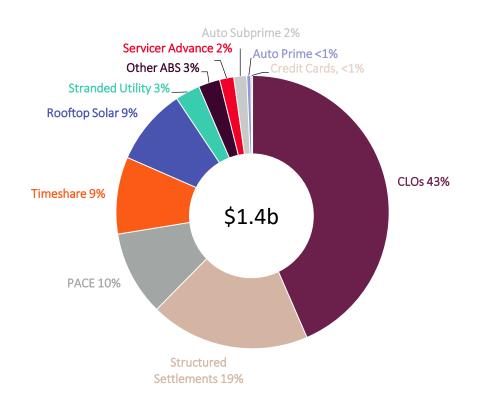
#### Key Highlights (1) (2)

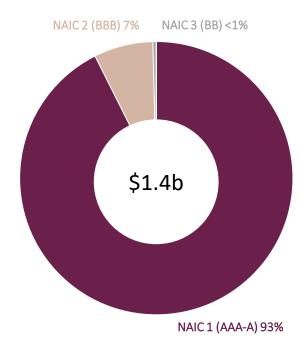
- 88% is rated AAA (3) and virtually all are rated NAIC 1
- 83% of CMBS portfolio are diversified pools of commercial mortgages
- Single Asset / Single Borrower: 41% average credit enhancement and 61% in senior tranche
- 84% are senior AAA and Agency tranches
- 33% average credit enhancement for portfolio (excluding guaranteed agency bonds)
- 1. Based on Statutory accounting; amounts shown are net of funds withheld assets related to Athene Reinsurance Transaction as further defined in the Form 10
- 2. Statement value, includes Brooke and Jackson NY as of March 31, 2021
- 3. Based on middle rating and 3/31/21 Statement value

## Diverse ABS Portfolio with High Credit Quality

ABS Sector Distribution (1) (2) (3)

NAIC Rating Distribution (1) (3)





<sup>1.</sup> Based on Statutory accounting; amounts shown are net of funds withheld assets related to Athene Reinsurance Transaction as further defined in the Form 10

 $<sup>\,</sup>$  2. The ABS exposure excludes subprime which is included with the RMBS exposure  $\,$ 

<sup>3.</sup> Statement value, includes Brooke and Jackson NY as of March 31, 2021

## **Historical Consolidated Balance Sheet**

	Years Ended December 31,			Three Months Ended March 31,		
(\$ million)	2018	2019	2020	2021	2021 Pro Forma (1)	
Balance Sheet Data (at period end)						
Assets						
Total Investments	\$70,255.9	\$76,974.3	\$80,488.0	\$75,880.9	\$75,880.9	
Cash and Cash Equivalents	3,968.3	1,934.5	2,018.7	1,572.6	3,901.6	
Reinsurance Recoverable	8,462.0	8,372.4	35,269.5	34,731.7	34,731.7	
Other Assets	13,444.6	14,705.2	16,616.4	16,174.8	16,185.5	
Separate Account Assets	163,301.4	195,070.5	219,062.9	226,882.3	226,882.3	
Total Assets	\$259,432.2	\$297,056.9	\$353,455.5	\$355,242.3	\$357,582.0	
Liabilities and Equity						
Liabilities						
Reserves for Future Policy Benefits and Claims Payable	\$19,608.1	\$19,199.5	\$21,490.1	\$16,546.8	\$16,546.8	
Other Contract Holder Funds	60,720.6	64,304.5	64,538.4	63,435.8	63,435.8	
Funds Withheld Payable Under Reinsurance Treaties	3,745.1	3,760.3	31,971.5	30,254.1	30,254.1	
Debt	331.9	2,691.8	322.0	317.7	2,667.7	
Other Liabilities	3,751.7	4,709.7	6,148.4	7,237.1	7,237.1	
Separate Account Liabilities	163,301.4	195,070.5	219,062.9	226,882.3	226,882.3	
Total Liabilities	251,458.8	289,736.3	343,533.3	344,673.8	347,023.8	
Equity						
Common Stock	-	-	-	-	0.9	
Additional Paid-in Capital	5,077.8	3,077.8	5,927.8	5,927.8	5,926.9	
Shares Held in Trust	(11.4)	(4.3)	(4.3)	(4.3)	(4.3)	
Equity Compensation Reserve	4.2	0.5	7.7	9.6	9.6	
Accumulated Other Comprehensive Income, Net of Tax Expense (Benefit)	(225.3)	2,396.7	3,820.6	1,442.5	1,442.5	
Retained Earnings	2,737.9	1,365.8	(323.2)	2,608.3	2,598.0	
Total Stockholders' Equity	7,583.2	6,836.5	9,428.6	9,983.9	9,973.6	
Noncontrolling Interests	390.2	484.1	493.6	584.6	584.6	
Total Equity	7,973.4	7,320.6	9,922.2	10,568.5	10,558.2	
Total Liabilities and Equity	\$259,432.2	\$297,056.9	\$353,455.5	\$355,242.3	\$357,582.0	

<sup>1.</sup> The unaudited Pro Forma condensed financial information presents the historical financial statements of the Company as if the debt financing transactions had been completed as of March 31, 2021 for purposes of the unaudited Pro Forma condensed balance sheet. See Form 10 for additional information.

## **Historical Consolidated Income Statement**

_	Years Ended December 31,			Three Months Ended March 31,			
(\$ million)	2018	2019	2020	2020 Pro Forma <sup>(1)</sup>	2020	2021	2021 Pro Forma (1)
Statement of Income (Loss) Data							
Revenues							
Fee Income	\$6,259.9	\$6,412.9	\$6,604.0	\$6,560.0	\$1,618.2	\$1,816.0	\$1,816.0
Advisory and Wealth Management Fees	47.8	-	-	-	-	-	-
Premium	5,153.8	567.4	159.5	159.5	66.6	34.5	34.5
Net Investment Income	2,960.2	3,143.0	2,829.4	2,576.9	787.8	927.7	927.7
Net Gains (Losses) on Derivatives and Investments	(809.3)	(6,713.7)	(6,450.7)	(6,449.8)	2,358.4	2,705.6	2,705.6
Other Income (Loss)	65.0	68.8	64.0	85.3	(3.8)	23.2	23.2
Total Revenues	\$13,677.4	\$3,478.4	\$3,206.2	\$2,931.9	\$4,827.2	\$5,507.0	\$5,507.0
Benefits and Expenses							
Death, Other Policy Benefits and Change in Policy Reserves, Net of Deferrals	6,967.0	1,464.4	1,283.8	1,262.1	988.1	282.7	282.7
Interest Credited on Other Contract Holder Funds, Net of Deferrals	1,556.2	1,640.5	1,210.0	951.8	406.1	222.5	222.5
Interest Expense	86.2	98.5	88.4	96.4	41.8	6.1	19.2
Operating Costs and Other Expenses, Net of Deferrals	1,583.9	2,067.0	984.1	934.4	523.1	598.3	598.3
Cost of Reinsurance	-	-	2,520.1	2,520.1	-	-	-
Amortization of Deferred Acquisition and Sales Inducement Costs	1,091.5	(980.7)	(389.2)	(405.2)	1,044.0	812.0	812.0
Total Benefits and Expenses	11,284.8	4,289.7	5,697.2	5,359.6	3,003.1	1,921.6	1,934.7
Pretax Income (Loss) Before Noncontrolling Interests	2,392.6	(811.3)	(2,491.0)	(2,427.8)	1,824.1	3,585.4	3,572.3
Income Tax Expense (Benefit)	338.3	(368.9)	(853.9)	(840.2)	33.2	585.6	582.8
Net Income (Loss)	2,054.3	(442.4)	(1,637.1)	(1,587.6)	1,790.9	2,999.8	2,989.5
Less: Net Income (Loss) Attributable to Noncontrolling Interests	68.7	54.7	(3.6)	(3.6)	(5.8)	68.3	68.3
Net Income (Loss) Attributable to Jackson Financial Inc.	\$1,985.6	\$(497.1)	\$(1,633.5)	\$(1,584.0)	\$1,796.7	\$2,931.5	\$2,921.2

<sup>1.</sup> The unaudited Pro Forma condensed financial information presents the historical financial statements of the Company as if the debt financing transactions, debt restructuring transactions and Athene Reinsurance Transaction had been completed as of January 1, 2020 for purposes of the unaudited Pro Forma condensed statement of income (loss). See Form 10 for additional information.

## Non-GAAP Reconciliation: Adjusted Operating Earnings

	Years Ended December 31,			Three Months Ended March 31,		
(\$ million)	2018	2019	2020	2020	2021	
Net Income (loss) Attributable to Jackson Financial Inc.	\$1,985.6	\$(497.1)	\$(1,633.5)	\$1,796.9	\$2,931.5	
Income Tax Expense (Benefit)	338.3	(368.9)	(853.9)	33.2	585.6	
Pretax Income (Loss) Attributable to Jackson Financial Inc.	2,323.9	(866.0)	(2,487.4)	1,830.1	3,517.1	
Non-Operating Adjustments						
Fees Attributable to Guarantee Benefit Reserves	(2,239.2)	(2,376.8)	(2,509.0)	(606.9)	(671.6)	
Net Movement in Freestanding Derivatives	(604.7)	6,595.2	4,661.7	(12,058.2)	3,030.7	
Net Reserve and Embedded Derivative Movements	1,588.3	(60.3)	3,183.5	10,252.6	(4,592.2)	
Net Realized Investment (Gains) Losses	292.5	141.2	(817.4)	299.9	(1,050.2)	
DAC and DSI Impact	612.4	(898.4)	(1,260.5)	632.8	695.9	
Assumption Changes	198.5	80.5	(127.5)	-	-	
Loss on Athene Reinsurance Transaction	-	-	2,081.6	-	-	
Net Investment Income on Funds Withheld Assets	(310.5)	(329.8)	(791.8)	(84.7)	(290.8)	
Other Items	53.3	40.4	41.1	10.0	(5.7)	
Total Non-Operating Adjustments	(409.4)	3,192.0	4,461.7	(1,554.5)	(2,883.9)	
Pretax Adjusted Operating Earnings	1,914.5	2,326.0	1,974.3	275.4	633.2	
Operating Income Taxes	237.9	290.0	94.1	(37.6)	65.1	
Adjusted Operating Earnings	\$1,676.6	\$2,036.0	\$1,880.2	\$313.0	\$568.1	

## Non-GAAP Reconciliation: Pretax Adjusted Operating Earnings by Segment – 2020

	Year Ended December 31, 2020								
(\$ million)	Retail Annuities	Closed Life and Annuity Blocks			Intersegment Eliminations	Total Consolidated			
Operating Revenues									
Fee Income	\$3,470.2	\$512.5	-	\$165.5	\$(65.9)	\$4,082.3			
Premium	-	172.3	-	-	-	172.3			
Net Investment Income	930.4	758.8	354.8	(142.7)	163.2	2,064.5			
Income on Operating Derivatives	48.0	58.3	-	21.2	-	127.5			
Other Income	29.9	24.9	1.6	7.6	-	64.0			
Total Operating Revenues	4,478.5	1,526.8	356.4	51.6	97.3	6,510.6			
Operating Benefits and Expenses									
Death, Other Policy Benefits and Change in Policy Reserves, Net of Deferrals	54.4	915.6	-	-	-	970.0			
Interest Credited on Other Contract Holder Funds, Net of Deferrals	531.8	428.2	250.0	-	-	1,210.0			
Interest Expense	27.3	-	16.5	44.6	-	88.4			
Operating Costs and Other Expenses, Net of Deferrals	1,797.2	165.8	4.8	201.4	-	2,169.2			
Deferred Acquisition and Sales Inducements Amortization	61.9	17.0	-	-	19.8	98.7			
Total Operating Benefits and Expenses	2,472.6	1,526.6	271.3	246.0	19.8	4,536.3			
Pretax Adjusted Operating Earnings	\$2,005.9	\$0.2	\$85.1	\$(194.4)	\$77.5	\$1,974.3			

## Non-GAAP Reconciliation: Pretax Adjusted Operating Earnings by Segment – 2020 Q1 (1)

	Three Months Ended March 31, 2020								
(\$ million)	Retail Annuities	Closed Life and Annuity Blocks	Institutional Products	Corporate and Other	Intersegment Eliminations	Total Consolidated			
Operating Revenues									
Fee Income	\$857.5	\$130.0	-	\$44.1	\$(23.5)	\$1,008.1			
Premium	-	69.9	-	-	-	69.9			
Net Investment Income	396.7	192.5	112.3	(16.4)	34.4	719.5			
Income on Operating Derivatives	11.0	7.3	-	3.2	-	21.5			
Other Income	0.1	(6.6)	1.6	1.1	-	(3.8)			
Total Operating Revenues	1,265.3	393.1	113.9	32.0	10.9	1,815.2			
Operating Benefits and Expenses									
Death, Other Policy Benefits and Change in Policy Reserves, Net of Deferrals	8.3	148.7	-	-	-	157.0			
Interest Credited on Other Contract Holder Funds, Net of Deferrals	224.2	108.3	73.6	-	-	406.1			
Interest Expense	8.8	-	8.6	24.4	-	41.8			
Operating Costs and Other Expenses, Net of Deferrals	443.1	39.7	1.3	38.7	-	522.8			
Deferred Acquisition and Sales Inducements Amortization	405.1	3.8	-	-	3.2	412.1			
Total Operating Benefits and Expenses	1,089.5	300.5	83.5	63.1	3.2	1,539.8			
Pretax Adjusted Operating Earnings	\$175.8	\$92.6	\$30.4	\$(31.1)	\$7.7	\$275.4			

<sup>1.</sup> Unaudited financial information.

## Non-GAAP Reconciliation: Pretax Adjusted Operating Earnings by Segment – 2021 Q1 (1)

		Three Months Ended March 31, 2021						
(\$ million)	Retail Annuities	Closed Life and Annuity Blocks	Institutional Products	Corporate and Other	Intersegment Eliminations	Total Consolidated		
Operating Revenues								
Fee Income	\$995.7	\$125.2	-	\$35.6	\$(15.2)	\$1,141.3		
Premium	-	37.5	-	-	-	37.5		
Net Investment Income	205.1	256.5	63.7	(36.1)	48.7	537.9		
Income on Operating Derivatives	14.0	20.2	-	4.3	-	38.5		
Other Income	11.6	9.7	-	1.9	-	23.2		
Total Operating Revenues	1,226.4	449.1	63.7	5.7	33.5	1,778.4		
Operating Benefits and Expenses								
Death, Other Policy Benefits and Change in Policy Reserves, Net of Deferrals	6.0	221.2	-	-	-	227.2		
Interest Credited on Other Contract Holder Funds, Net of Deferrals	67.3	103.6	51.6	-	-	222.5		
Interest Expense	5.2	-	0.9	-	-	6.1		
Operating Costs and Other Expenses, Net of Deferrals	475.4	40.7	1.3	55.9	-	573.3		
Deferred Acquisition and Sales Inducements Amortization	104.2	4.8	-	-	7.1	116.1		
Total Operating Benefits and Expenses	658.1	370.3	53.8	55.9	7.1	1,145.2		
Pretax Adjusted Operating Earnings	\$568.3	\$78.8	\$9.9	\$(50.2)	\$26.4	\$633.2		

<sup>1.</sup> Unaudited financial information.

## Non-GAAP Reconciliation: Adjusted Book Value and Adjusted Operating ROE

_		Years Ended December 31,	Three Months Ended March 31,		
(\$ million, except percentages)	2018	2019	2020	2020	2021
Net Income (loss) Attributable to Jackson Financial Inc.	\$1,985.6	\$(497.1)	\$(1,633.5)	\$1,796.7	\$2,931.5
Adjusted Operating Earnings	1,676.6	2,036.0	1,880.2	313.0	568.1
Total Stockholders' Equity	7,583.2	6,836.5	9,428.6	8,154.0	9,983.9
Affiliated Surplus Note Impact on Additional Paid-in Capital	-	2,000.0	-	-	-
Affiliated Bank Loan Impact on Retained Earnings	-	350.0	-	-	-
Exclude Accumulated Other Comprehensive Income Attributable to Jackson Financial Inc. $^{(1)}$	225.3	(2,396.7)	(2,607.8)	1,963.0	(1,169.7)
Adjusted Book Value	\$7,808.5	\$6,789.8	\$6,820.8	\$6,191.0	\$8,814.2
ROE	26.7%	(6.9)%	(20.1)%	95.9%	120.8%
Adjusted Operating ROE	20.9%	28.0%	27.6%	19.3%	29.1%

<sup>1.</sup> AOCI excludes \$1,212.8 million and \$272.8 million related to the investments held within the funds withheld account related to the Athene Reinsurance Transaction as of December 31, 2020 and March 31, 2021, respectively.

## Glossary of Terms

- ABS: Asset-Backed Securities
- ALM: Asset and Liability Management
- AOCI: Accumulated Other Comprehensive Income
- AUM: Assets Under Management (including general account investments and separate account assets)
- CAL: Company Action Level required capital
- CARVM: Commissioners' Annuity Reserve Valuation Method
- **CSV**: Cash Surrender Value
- CMBS: Commercial Mortgage-Backed Securities
- DAC: Deferred Acquisition Cost
- **DTA:** Deferred Tax Asset
- FIA: Fixed Index Annuities
- **FHLB:** Federal Home Loan Bank
- **GIC:** Guaranteed Investment Contracts
- GMAB: Guaranteed Minimum Accumulation Benefits

- GMDB: Guaranteed Minimum Death Benefits
- **GMIB:** Guaranteed Minimum Income Benefits
- GMWB: Guaranteed Minimum Withdrawal Benefits
- GMWB for Life: Guaranteed Minimum Withdrawal Benefit for Life
- LTV: Loan to Value
- LIMRA: Life Insurance Marketing and Research Association International
- Moneyness: Benefit base in excess of account value
- MTN: Medium Term Note Funding Agreements
- **NPS:** Net Promoter Score
- RBC: Risk Based Capital
- RIA: Registered Investment Advisor
- RILA: Registered Index Linked Annuity
- REO: Real Estate Owned
- TAC: Total Adjusted Capital
- VIX: CBOE Volatility Index